

# Derby Diocesan Board of Finance Ltd Annual Report & Financial Statements 2014



# Annual Report and Financial Statements

For the year ended 31st December 2014

The trustees, who are also the directors for the purpose of company law, present their combined Trustees' Report and Directors' Report, together with the audited Financial Statements, for the year ended 31st December 2014.

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# Introduction from the Bishop of Derby

The Rt Revd Dr Alastair Redfern, The Bishop of Derby



I am delighted to commend this year's Annual Report. It highlights the many blessings we receive, the opportunities for the Gospel which are unfolding and the challenges to be more faithful and more committed to the witness God would have us make in our communities.

I am very grateful to all who are contributing and I ask for your continuing prayers that in organising our life together as a Diocese we may be enlightened by the Risen Christ, and confident of navigating the path He would have us follow.

# Foreword

From the Diocesan Secretary, Maureen Cole and Executive Chair, Mark Titterton



This Annual Report gives a glimpse of some of the many activities in which the people of the Diocese of Derby get involved as part of their faithful Christian witness in their local communities and beyond.

Our Diocesan Vision was launched during 2014, and as we continue on our journey of transition we are focused on becoming a growing, healthy, learning and outward facing diocese.



We have been working hard to get our finances into a healthier position and are pleased to report that we have made significant strides towards our goal. There is still much to do, but we are on the way! We are thankful to all parishes for their commitment to meeting their common fund payments for 2014, which showed an overall increase in cash paid compared to last year.

We are developing our plans for future growth and are discerning where we should invest our resources for mission so that we become a diocese that is truly flourishing. Our prayer is that as Disciples of Christ we are open to the Holy Spirit in order that we may discern where God is leading us.

Many thanks to every parish in the diocese for their ongoing support and please remember that everyone working at the Parish Support Office are there to support your local ministry.

# Strategic Report: Achievements & Performance



As together we seek to live out this vision, we do so in a common purpose, contributing to a common fund and in the service of the common good. We commit ourselves to working together and deepening our common life in service of Christ's presence in every community.

Over the last year we have been reviewing our mission and ministry with a view to a future of real growth under God, rather than managing decline. A new vision and strategy for the diocese was created during 2014. This is giving us clarity of focus and we are putting plans in place to be a growing, learning, healthy and outward facing diocese. The 2014 plan was set against the new vision and priorities. Plans, budgets and resources were reviewed to ensure that they fit with the strategy.

In 2014 we identified that Church House is "The Parish Support Office for the Diocese". The Diocesan team aim to provide increased support for the local church communities.

#### Investment in Information Technology

A new IT platform was put in place which will enable the Bishop's Office, the Archdeacon of Chesterfield's Office and Church House to work more collaboratively. An admin review is underway with appropriate training support to ensure that our processes are cost effective and efficient.

#### Finance

In order to be a growing, learning and outward facing diocese, steps have been taken to ensure that our finances are healthy and that our strategy for finance will support future plans for mission and ministry.

#### Diocesan finances support the following key activities:

- Mission and ministry in parishes (including all clergy training, housing, stipends, pension and all other expenditure supporting parish - based ministry)
- Contributing to National Church Institutions
- Supporting our Church Schools and Youth and Children's Ministry by providing grants to the Diocesan Board of Education
- Mission to the poor and marginalised
- Releasing funds for local mission

#### During 2014 we:

- Enhanced the finance team in order to manage our finances more effectively and to make the most of our assets.
- Introduced a three-year budget and forecast process which will enable us to plan more effectively.
- Transferred financial management of the Diocesan Board of Education to the Diocesan Board of Finance to bring in-house the completion of statutory accounts, improve financial management reporting and share expertise.
- Carried out a major review of financial investments seeking the advice of our investment managers, resulting in improved income generation without increasing financial risk.
- Established new financial processes and procedures including new accounting software facilitating BACS payments, management accounts reporting and improvements in the provision of financial management information.

- Carried out modelling and analysis work for the Common Fund Review Group.
- Launched a quarterly mailing and improved resources available to PCC Treasurers.
- Improved financial presentation material for the Diocesan Board of Finance, Diocesan Synod and the Diocesan Finance Forums.



Derby Church House

# Growing



Diocesan Children's Adviser, Sara Brown's presentation (with Pecky!) on how we attract children and young families into church was a highlight for Bishop's Council

"I can't believe I'm saying this, but I actually enjoy Deanery Synod meetings and look forward to them!"

A genuine quote from Hope parish about the new Peak Deanery Synod meetings



Seven Deacons were ordained at Derby Cathedral at Petertide

We recognise that if the Diocese is to grow and flourish there is a need to develop changing patterns of ministry deployment including stipendiary clergy, non-stipendiary clergy and lay ministry. New forms of ministry such as Pioneer and Fresh Expressions are a key part of our growth strategy. Whilst continuing to ensure there is the appropriate provision of stipendiary clergy across the Diocese, we are developing a deployment strategy that supports our plans to be a growing and flourishing diocese.

#### During 2014 we:

- Continued to develop our Mission Action Planning and through this identify ways of serving our local communities as we seek to share in God's mission.
- Progressed our vision of Developing Deaneries and encouraging parishes to look collaboratively at the resourcing of mission and ministry. Under the leadership of the Archdeacon of Chesterfield, consultation around shaping bigger deaneries was initiated in the north west of the diocese. A pilot deanery, to be known as the Peak Deanery, was established through the amalgamation of three existing deaneries. Presentations and further consultation with the remaining deaneries took place throughout the autumn. The pilot deanery synod has experienced a sense of renewal and gave positive feedback from their meetings.
- Initiated the development of a new deployment strategy to consider how we deploy clergy and lay ministry which enables our Diocese to flourish and grow. This also included the introduction of a new Mission Audit plus statistical review.
- Embedded the new governance structure and the Bishop's Council (who are also the trustees) reviewed a number of the challenges we face. A key highlight was the presentation given by the Children's and Families Adviser and the Messy Church Portfolio Holder who presented the issues facing our churches in attracting children and young families.
- Seven Deacons were ordained at Petertide 2014 and six priests.

#### Our aim is to ensure that we:

- Invest in the "Grow Younger Agenda" reaching out to children and young families.
- Ensure that we provide ministry to areas of deprivation, the poor and the marginalised.
- Invest in new forms of ministry such as Pioneer Ministry and Fresh Expressions, exploring new opportunities and resourcing those that currently exist, including the growing number of Messy Churches.

# Learning



Clergy conference at The Hayes, Swanwick, November 2014



Synergy event, St Barnabas Centre, September 2014

#### During 2014:

- The Annual Clergy Conference explored the theme of 'People of Prayer' and included contributions from the Bishop of Chelmsford, the Dean of Birmingham and the Dean of Jerusalem.
- The Diocese offered a full programme of training for curates and their Training Priests.
- Other learning events included a study day on World War I; Harvest for Mission; and a session for preachers on Mark's Gospel.
- Around 50 people representing 20 parishes gathered over three days to learn and put into practice the latest thinking and techniques in growing healthy churches at the Restoring Hope Conference.
- In the autumn we ran two well-attended and well-received days on rural mission, having identified this as an area needing further support. The days focused on creating mission opportunities in existing ministry, rather than increasing the burden on already hard-pressed clergy and congregations, and giving space to share good practice and ideas.
- To support the programme of training workshops and conferences for mission, The Church Growth Officers have developed and launched a revision to the successful Mission Action Planning (MAP) process. This includes an enhanced set of web pages with an increased range of resources and tools, a new event called the MAP Church Health Check, and a team of MAP Guides who will facilitate parishes as they develop and implement their MAP.
- The Cathedral hosted seminars on a wide range of subjects, including Christian – Muslim relations; Fresh Expressions of Church; Food banks and mission; the situation in the Middle East; and three seminars on the subject of same-sex marriage.
- Synergy was a funding and resourcing event in September, bringing together an eclectic mix of local, regional and national resourcing bodies to encourage parishes to think about how they could make greater community use of their buildings and develop partnership projects with other churches and beyond. With delegates attending from over 40 parishes across the Diocese, there were excellent opportunities throughout the day for networking. Videos of presentations from the Heritage Lottery Fund, Cinnamon Network, National Churches Trust, Plunckett Foundation, Foundation Derbyshire and Derbyshire VCI Consortium were made available on our website.
- Training took place with Churchwardens looking at their role, responsibilities and vocation.

# **Outward Facing**



Bishop Humphrey visits a Chesterfield foodbank



Bishop Alastair in the House of Lords

Our focus this year has reflected these times of austerity, and we have worked with our networks to support people around us who may be experiencing financial stress, mental ill health, domestic abuse and other groups that may be excluded from communities. This work will be something we encourage in each parish through Mission Action Planning as the process hits its next cycle in 2015.

#### During 2014:

- We provided support to the Board of Education as they set up the new multi-academy trust (MAT) to enable the Diocese to support all schools choosing to convert to academy status, including those that require the Diocese to act as an approved sponsor. Two schools joined the MAT during 2014.
- The growth in food banks continued. The Diocese worked with Derbyshire County Council to initiate a project that provided grant funding to a number of food banks.
- Diocesan Synod looked at credit unions and how we might encourage involvement and partnership with projects around the county. This was supported further with a workshop at the Clergy Conference run by Church Urban Fund.
- The Diocesan Mental Health Steering Group worked with three other dioceses to organise a conference, 'Churches Mind!' The group also organised an inclusive quiet day which will be repeated in other parts of the Diocese.
- A toolkit to help tackle Domestic Abuse was published and distributed as a guide to clergy at Clergy Conference.
- In his role as a member of the House of Lords, Bishop Alastair was part of the Joint Parliamentary Scrutiny Committee for the draft Modern Slavery Bill. He is lead spokesman for modern slavery and represented the Church of England at the Vatican in November and the Santa Marta Conference in December. From his work it became clear that community partnerships were crucial to tackling modern slavery. In response to the successful cross agency introductions, Bishop Alastair will represent the Diocese on the Derby Human Trafficking Strategy Group to develop a multi-agency response to modern slavery across the county.



Human Trafficking Summit, St Peter's Derby, June 2014



Launch of the book 'Sacrifice Remembered'



Diocesan Youth Pilgrimage

# "Hope is in all minds, Hope is in all hearts, Hope is in all people."

Jack Banks, age 11

Taken from his poem 'I hope for hope' featured in 'Sacrifice Remembered'

# Derby Human Trafficking Summit, June 2014

The first national human trafficking summit was held at St Peter's in the City and was attended by over 80 different organisations. The purpose was to raise awareness about the issue and also allow agencies to meet with clergy to support victims of slavery in Derbyshire. The keynote speaker, Kevin Hyland, has recently been appointed as Anti-Slavery Commissioner by the Home Office. The Summit has been selected as a model of best practice for cross agency awareness raising and is being replicated by the Diocese of Truro In March 2015. From the Summit the need for victim support has become apparent. The Bishop is working with Derbyshire Police to develop a partnership to support their work. A research group has been established to conduct a feasibility study into this initiative.

# World War One Centenary

A wide ranging strategy for the commemoration of the outbreak of war was devised. Beginning with several highly successful and extremely well-attended resource and teaching days the Diocese was very well placed to be at the heart of community commemorations. The web-based resources encouraged churches to be actively involved in the commemorations and nearly every parish in the Diocese offered space for their local community to remember in unique ways. Thousands of poppies were planted and many outreach events took place. Rededication of war graves, brilliant displays, emotional visits to the battlefields and so much more made this year very special indeed. Many churches reported that they were able to actively engage people with the gospel as a result of the training – many reported that the giving away of replica WW1 Service Bibles had been an outstanding achievement.

'Sacrifice Remembered – reflections on 100 years of war by the people of Derbyshire' is a collection of reflections, personal stories poetry and pictures submitted from people all over the Diocese including schools. The book was designed by Aleánna Luethi-Garrecht, a graphic designer, who tragically died at the end of the project. The book was launched at Derby Cathedral in November with the Chelsea Pensioners, contributors to the book and Derbyshire armed forces cadets.

A Diocesan Youth Pilgrimage to Northern France and Belgium took place in October. A group of young people from around the Diocese visited World War One battle sites and memorials.



Business Innovation Centre launch at St Peter's, Derby



Sixth form students take part in the Parliament Week event at Derby Cathedral



Bishop Alastair visits the Friendship Centre at St Paul's Cathedral, Calcutta.

# St Peter's Business Innovation Centre

In February, St Peters in the City opened a new Business Innovation Centre. The idea of the Centre is a creative and pioneering way to use the church space and provide workspace and practical support for business start ups.

To achieve this, St Peter's has developed partnerships with YMCA Derby, Cathedral Innovation Centre, Derby University Business School and Young Enterprise. Initially the church provided three desks for disadvantaged young people who were also supported by a mentorship scheme. A further five desks are available for a wider clientele for a low rent. The church has been encouraged by the variety of clients that have used the Centre, which includes the charitable sector, IT, Home Energy, Crafts and Event Planning.

# Parliament Week Event for Sixth-Form Students

As part of his House of Lords role, Bishop Alastair participates in a parliamentary outreach programme every year, which is held at Derby Cathedral. The 2014 theme was democracy and young people. He held a mock General Election with over 11 schools participating from across the Diocese. The event has been supported by local politicians, Quad, Derby University, Derby Open Centre, and nationally by Feminista UK, the Mothers' Union and the British Youth Council.

### Continued Focus on World Mission

#### Derby Diocese links to the Church of North India (CNI)

The Diocese continued to build links with the Church of North India (CNI) through the Derbyshire Churches - CNI Partnership. As Chair, Bishop Humphrey represented the Partnership at the 15th Triennial Synod of the Church of North India, held in Nainital in NE India in October. Bishop Humphrey writes: "Sharing the life of this Church and building on the network of friendships and connections that has been established over the 40 and more years of our Partnership was, as ever, an inspirational and humbling experience".

#### Bishop Alastair preaches at St Paul's celebration

Bishop Alastair visited Calcutta in December for a special service to mark the 200th Anniversary of the Diocese, and to take part in a ceremony to break the ground for a new Friendship centre



The Bishop's Badge service at Derby Cathedral.

"Rosanne and her team are dedicated to what they do and put days of hard work into preparing wonderful meals that provide comfort to all those who attend"



Volunteers at Derby Night Shelter Project

# The Bishop's Badge

 129 people received a Bishop's Badge which recognises their distinguished service to the church and the community. The Cathedral service where these awards are presented is a special annual event in the life of the Diocese where we can thank God for the significant work and dedication exhibited by people in our parishes. This year saw the introduction of two new awards.

Best Project Award went to:

- Messy Church for Baptism Families, St Peter's Littleover
- Derby Churches Night Shelter, Churches Together in Derby
- Monday Munchers, St Helen's Darley
- Shine After School Club, St Leonard's Shirland
- St Peter's Wednesday Luncheon Club, St Peter's Chellaston

Certificate of Excellence went to

- WW1 Service of Commemoration, St Helen's Darley
- Deanery Youth Project, Whitwell with Steetley
- Restoration of Saxon Arch and Tympanum, Ault Hucknall
- ACE Mentoring Youth Project, Ashbourne Churches Together
- Parish Life in a Vacancy All Saints Sawley

#### St Peter's Wednesday Lunch Club - Chellaston

The lunch club was started in 2013 by a retired member of the congregation who wanted to reach out to the lonely and provide a safe place for people to meet and chat over a meal.

Rosanne Moreno gathered a team of volunteers and with a start- up grant from the church opened the club in October. The club now welcomes up to 72 people each week. Friendships have been made and many regulars now meet socially.

#### **Derby Night Shelter**

Derby Churches Night Shelter started in winter 2013 in response to a severe cut in funding for provision for the homeless. Working together to meet the urgent need for safe overnight accommodation, seven church venues in or near the city centre open one night per week from December to March.



Derby Diocese celebrate the 20th Anniversary of the Ordination of Women.

### Vocations

- We have seen a healthy increase in the number of people exploring their vocation for ordination training and lay ministry. Our Young Vocations Champion has a brief to encourage vocations in age group 16-25 years. The Vocations Team are currently working with about 20 people who are meeting with a vocations adviser exploring their vocation to lay or ordained ministry.
- There are twenty eight people across the Diocese enrolled on the Journey in Faith Course. Three people were licensed as Readers in July 2014. Three people commenced Reader Training in September 2014.

# 20th Anniversary of Ordination of Women

• We joined in with the celebrations to mark to 20th anniversary of the ordination of women with representatives attending the service at St Paul's Cathedral and also the service in Derby Cathedral.

# Plans for the future

Our priorities for 2015 and beyond include:

- Continued work on 'Developing our Deaneries' with a view to identifying the new deanery structure by the end of 2015 which will support local mission.
- Further develop partnerships to eradicate Slavery: hosting a multi-agency training day in January to consider victim support, awareness raising and collaboration. The Modern Slavery Bill will hopefully be passed before the General Election with Bishop Alastair being lead spokesman in the House of Lords. During the year the Derby Diocese Human Trafficking Summit will be replicated in another diocese and the Bishop of Derby will host an event for the national church to raise awareness of the issue.
- Further develop our strategic plans for church growth with a view to identifying key opportunities for investment.
- Appointment of the Director of Mission and Ministry with a focus on developing a new School of Formation.
- Continue to develop the strategic deployment plan for clergy and lay ministry that fits our vision and strategy.
- Continue to support the Board of Education as they develop their multi-academy trust and look for further mission opportunities with schools, children and young people.
- Continue to develop our vocations strategy to further encourage and enable a sustained increase in vocations including lay, SSM and ordained ministry and Pioneer ministry.
- Re-engage our parishes with the Mission Action Plan process with a particular focus on identifying ways of serving our local communities as we seek to share in God's mission.
- Recruit a Parish resource officer with a view to developing appropriate support for our parishes and raise awareness of the issues parish share, as we move towards a common fund.
- Hold a Festival of Preaching over Pentecost weekend with John Bell as guest speaker at an event on the Saturday and every deanery being encouraged to hold an event on the Sunday afternoon / evening - an opportunity to celebrate the gift of preaching.



Bishop Alastair's new book and supporting workbook will help parishes ahead of the General Election.

- Complete the financial review for the DBF by introducing Management Reports and a full Monitoring Process.
- Develop a property strategy which covers our assets including church buildings, parsonages and glebe. The strategy will fit with our overall vision and consider how to make the most of these assets both financially and also for mission.
- Further investment in Church House so that it becomes the Parish Support Office which can provide increased support for our local church communities.
- Complete the Common Fund Review with consultations to ensure that everyone in parishes has an opportunity to help shape our future process.
- Continue to investigate further opportunities for the Parish Support Office to work more efficiently and effectively, maximising the use of the new technology and more collaborative working.
- Review and refine the governance structures where required.
- Launch 'The Word on the Street ' Bishop Alastair has written a new book and produced a work booklet for parishes to reflect on the political landscape ahead of the General Election.

# 2014 Achievements and Performance

Financial plans in the 2014 budget set out to:

- achieve budget by using reserves of £459,772
- set an increase in Common Fund of 1.94%
- maintain the same number of stipendiary and advisers' posts
- continue to fund Pioneer Ministry
- provide for an increase in stipends and salaries and
- continue to allocate funding to the Local Mission fund

# **Financial Review**

#### **Overall financial position**

Incoming resources before revaluation adjustments totalled £8.7million (2013 - £8.9million) and resources expended amounted to £8.7million (2013 - £9.1million). The Statement of Financial Activities (SOFA) for the year shows a breakeven position before net gains and losses on the sale and revaluation of investment assets (2013 – outgoing resources, £0.2million). After the addition of net unrealised gains on investment assets of £2.1million (2013 - £3.3million) and deduction of actuarial losses on the defined benefit pension scheme of £78,000 (2013 – actuarial gain of £35,000), the net increase in funds amounted to £2.0million (2013 – £3.1million). During the year, total fund balances increased from £69million to £71million and there was an overall net cash outflow of £4.4million (2013 – cash inflow £0.5million).

#### Performance against Budget

The annual budget is presented to Diocesan Synod for approval and sets out the framework for our financial decisionmaking. The 2014 budget plan was for a deficit with a transfer from the reserves of £459,772.

(the budget in the tables overleaf has been revised to include the Parsonages budget and to show stipend costs gross).

# MANAGEMENT ACCOUNTS 2014 (Including Parsonages)

	Budget (revised)	Actual	Difference	
	£	£	£	
INCOME				
Common Fund	4,473,862	4,489,298	15,436	
Contributions from Church Commissioners	1,565,385	1,565,385	-	
Net returns on investments	1,283,400	1,332,752	49,352	
Parochial fees, chaplaincy income	415,000	432,745	17,745	
Allchurches Trust Ltd	130,000	133,230	3,230	
All other income	3,000	3,499	499	
	7,870,647	7,956,909	86,262	

The 2014 budget plan was for overall total Common Fund based on the old parish share formula to be increased by 1.94% over the 2013 figure. The Board of Finance received 90% of share due for the year (2013 – 91%). The Board is taking steps to support parishes through the provision of treasurer training, stewardship events and advice.

A total of £1.6million came from the National Church Institutions for stipend support, indicating the Board of Finance's dependence on this valuable source of income.

Returns on investments performed better than the budget plan primarily because of the review of investments during the year.

Parochial fee income was better than the budget plan following the changes in the level of the Statutory fees set by General Synod.

The Allchurches Trust Ltd annual distribution amounted to £133,230 against a budget of £130,000 and the Board of Finance acknowledges with thanks the receipt of this grant.

#### MANAGEMENT ACCOUNTS 2014 (Including Parsonages)

	Budget (revised)	Budget (revised) Actual	
	£	£	£
EXPENDITURE			
A. National Church work	414,983	414,983	-
B. Parochial clergy stipends & housing	5,892,595	5,894,898	(2,303)
C. Support and sector ministry	1,229,005	1,144,603	84,402
D. Resource management	781,336	711,030	70,306
E. Additions to financial resources & contingencies	12,500	6,588	5,912
	8,330,419	8,172,102	158,317

The differences in Section C "Support & sector ministry" and Section D "Resource management" arise largely due to vacancies in posts. Under Section D, the budget provision of £45,000 for replacement of office equipment was not required due to a change in accounting policy regarding capitalisation of purchases.

### MANAGEMENT ACCOUNTS 2014

(including Parsonages)

	Budget (revised) £	Actual £	Difference £
TOTAL INCOME	7,570,847	7,856,909	88,282
TOTAL EXPENDITURE	(8,330,419)	<b>西,172,192</b> )	168,917
DERCIT PER MANAGEMENT ACCOUNTS	(469,772)	(215, 193)	244,679

#### MANAGEMENT ACCOUNTS RECONCILIATION TO STATUTORY ACCOUNTS

	£
Dafielt per Management Accounts 2014	(215, 193)
Ofter unseptojed funde movement:	
Special Reserve fund	41,967
FRS 17 pendon costa adjustmente	(2.5)
Other designated fund movement (nat)	HE 379
Transfer of property from Benelice Houses Fund	
to Corporate Houses following Pautonal Schemes (2 houses)	205,000
Gains on investment assets	275,394
Actuarial loss on defined banelit pension acherse	(77, <b>62</b> 5)
Nat movement in unnertricied funde	27,97

Per statement of financial activities on page 45 of the financial statements

# Statement of financial activities (SOFA)

Total unrestricted fund income amounted to  $\pounds$ 8.2million (2013 -  $\pounds$ 8.2million) with the largest part coming from common fund income. The Board of Finance places on record its appreciation to all those in deaneries and parishes that made this possible.

A total of £1.6million came from the National Church Institutions (2013 – £1.6million) underlining the fact that the Board of Finance is very much dependent on this source of income. Unrestricted fund expenditure amounted to £8.3 million (2013 - £8.6million) with £7.4million (2013 - £7.7million) meeting the cost of resourcing ministry and mission.

Total restricted income amounted to £380,000 (2013 -£430,000) and restricted fund expenditure amounted to £420,000 (2013 - £550,000). The Board of Finance endeavours to make use of the restricted income funds at its disposal in supporting planned budgeted expenditure where restrictions allow.

# Local Mission Fund

The Local Mission Fund receives income from the Church Commissioners Parish Mission Funding which is given to dioceses for the specific purpose of enabling 'distinctive mission opportunities'.

A total of 33 grants were made to parishes and other organisations during 2014 and these amounted to £143,381.

The fund has a year-end balance of £216,300 (2013 - £218,000) and will be used to meet future grant awards totalling £197,100.

# Tangible Assets - freehold houses

The board sold 1 house during the year generating  $\pounds 260,000$  (2013 – 4 houses sold,  $\pounds 850,000$ ) and there were no houses purchased (2013 – 2 houses purchased costing  $\pounds 490,000$ ).

### Investment performance

During the course of 2014 all the major regional indices made gains with the US by far the best performer. Gains were evenly spread between 'growth' and 'value' companies but large companies clearly outperformed smaller ones. The UK was a relatively weak performer despite an economic performance which outshone almost all other developed economies. This was largely due to the fact that good news was already being reflected in prices but also the high index weighting to resources including energy.

The value of the Board's financial investment assets increased by  $\pounds$ 1.2million in 2014 (2013 – increase in valuation of  $\pounds$ 2.7 million).

The table below summarises the value of investments held with each manager:

	2014		2013	
	£000£	%	£000	%
CCLA Investment Management Ltd				
The CBF Church of England Investment Fund	24,473	62%	26,014	78%
The CBF Church of England Property Fund	6,901	17%	1,831	6%
The CBF Church of England Global Equity Income Fund	3,145	8%	-	-
	34,519		27,845	
Smiths Gore (Glebe land agents)	5,296	13%	5,296	16%
Total fixed asset investments per balance sheet	39,815		33,141	

#### Investments held with:

# CCLA Investment Management Ltd

At the balance sheet date, the majority of the Board's investment with CCLA was in CBF Church of England Investment Fund income shares together with a holding of CBF Church of England Property Fund income shares and a new acquisition of CBF Church of England Global Equity income shares.

Their performance is shown in the table below:

# CCLA Investment Management Ltd CBF Church of England Funds

	20-	2014		2013		Change	
	Basic value	Distribution	Basic value	Distribution	Basic value	Distribution	
	р	р	р	р	%	%	
Global Equity income shares	156.28p	6.78p	152.82p	6.65p	+2.3%	+2.0%	
Investment Fund income shares	1335.29p	50.71p	1276.68p	49.72p	+4.6%	+2.0%	
Property Fund income shares	124.63p	7.83p	110.86p	8.26p*	+12.4%	N/A	

\* a change to the payment schedule in 2013 has distorted annual comparison.

The Fund Manager of the CBF Church of England Investment Fund comments as follows:

"Over the past 12 months the Investment Fund has again achieved a good real return, comfortably ahead of the comparator, the third year of solid gains and outperformance. A number of factors have supported this. Stock selection made an important contribution as the quality companies we favour again proved to be a strong source of return. At the asset level, where we had a low weighting to bonds, a sector which performed well, the alternative assets we bought in their stead, such as property and infrastructure, achieved similar returns whilst keeping volatility in check. We had an above average exposure to US equities which proved to be the best performing of the major markets. The lower yield available in that market being offset by other parts of the portfolio, allowing for an increase in the real value of the income distribution."

In respect of the CBF Church of England Property Fund, the Fund Manager comments:

"Investment conditions have remained buoyant with buyer demand broadening away from London towards good quality assets in regional centres. The strongest momentum is now being achieved by offices, in the south east, and in the industrial sector". In respect of the CBF Church of England Global Equity Income Fund, the Fund Manager comments:

"The objective of the Fund is to pay to investors an income yield substantially above that on the global equity index, this means that the portfolio will differ significantly from a conventional structure. At present there is a relatively low allocation to the United States and Japan and a high exposure to Europe, and in particular the UK. At the stock level, the managers have sought companies with a high initial yield but which also have the capacity to grow income and earnings in the years ahead".

# Financial Investment Review

During 2014 a review of the Board of Finance's cash flow requirements identified a balance of cash held on deposit that was available for medium to longer-term investment. The Board consulted representatives of Archbishops' Council in examining the present investment policy and strategy which remained unchanged. After review of the financial investment portfolio with CCLA Investment Management Ltd an agreed timetable for purchase of investments was implemented during the summer. A further review of the portfolio with investment managers took place in November.



Prior to the November review, distribution of funds:

Working with the current investment policy and strategy the investment managers advised the Board that a change in the distribution of funds, including investment in the CBF Church of England Global Equity Income Fund would improve the overall yield on the investment portfolio by 0.5% p.a. increasing investment income available to the Board of Finance in 2015.



New strategic target for the distribution of funds:

# Smiths Gore (glebe land agents)

Holdings in the portfolio are predominantly agricultural in nature, amounting to approximately 1,300 acres. Agricultural property has been valued by the Board and is based on a desktop valuation provided by Smiths Gore, our glebe land agents, last year-end, 31st December 2013. Other small miscellaneous holdings were valued by Mr N Sherratt, Assistant Diocesan Secretary (Property), on the same date. The current valuation of the portfolio is £5.3 million (2013 – at director's valuation of £5.3 million). There was one sale during the year generating £33,200 (2013 – 1 sale of land generated £210,000).

### Equity (value-linked) loans

Equity loans have been used to purchase houses for ministers on a shared equity basis.

In the event of a sale of any of the houses purchased with value-linked loans, the whole, or a proportionate part, of the net sale proceeds would go to the Church Commissioners. Total value-linked loans advanced at 31st December 2014 amounted to £328,000 for 6 loans (2013 - £328,000, 6 loans).

The Directors of the Derby Diocesan Board of Finance (DBF) are aware of the Charity Commission's guidance on public benefit in The Advancement of Religion for the Public Benefit and have had regard to it in their administration of the DBF. The Directors believe that, by promoting the work of the Church of England in the Diocese of Derby, it helps to promote the whole mission of the Church (pastoral, evangelistic, social and ecumenical) more effectively, both in the Diocese as a whole and in its individual parishes, and that in doing so it provides a benefit to the public by:

- providing facilities for public worship, pastoral care and spiritual, moral and intellectual development, both for its members and for anyone who wishes to benefit from what the Church offers; and
- promoting Christian values and service by members of the Church in and to their communities, to the benefit of individuals and society as a whole.

# Summary Information about the structure of the Church of England

The Church of England is organised as two provinces, each led by an archbishop (Canterbury for the Southern Province and York for the Northern). Each province comprises dioceses of which there are 43 in total.

Each diocese is divided into parishes. Each parish is overseen by a parish priest (often called a vicar or rector). From ancient times through to today, they and their bishop are responsible for the 'cure of souls' in their parish.

Her Majesty the Queen, who is the Supreme Governor of the Church of England, appoints archbishops, bishops and deans of cathedrals on the advice of the Prime Minister. The two archbishops and 24 senior bishops sit in the House of Lords. The Church of England is episcopally-led by Diocesan Bishops assisted by Suffragan and Area Bishops. It is governed by General Synod as its legislative and deliberative body at national level, making decisions on matters of doctrine, the holding of church services and relations with other churches. General Synod passes Measures which, if accepted by Parliament, have the effect of Acts of Parliament. It is made up of three groups or houses of members: the Houses of Bishops, of Clergy and of Laity, and meets in London or York at least twice annually to consider legislation for the broader good of the Church.

# The three National Church Institutions

The Archbishops' Council, the Church Commissioners and the Church of England Pensions Board are sometimes referred to as the three National Church Institutions.

The Archbishops' Council was established in 1999 to co-ordinate, promote, aid and further the mission of the Church of England. Its task is to give a clear sense of direction to the Church nationally and support the Church locally by acting as a policy discussion forum.

The Church Commissioners manage the historic assets of the Church of England, spending most of their income on pensions for the clergy. The costs of episcopal administration through the diocesan and suffragan bishops are met by the Church Commissioners.

The Church of England Pensions Board was established by the Church Assembly in 1926 as the Church of England's

pension's authority to administer the pension scheme for the clergy. Subsequently it has been given wider powers, in respect of discretionary benefits and accommodation both for those retired from stipendiary ministry and for widow(er)s of those who have served in that ministry, and to administer pension schemes for lay employees of Church organisations. The Pensions Board, which reports to the General Synod, is trustee of a number of pension funds and charitable funds. Whilst the Church has drawn together under the Pensions Board its central responsibilities for retirement welfare, the Pensions Board works in close cooperation both with the Archbishops' Council and with the Church Commissioners.

# Derby Cathedral

The cathedral church is legally constituted as a separate charity currently exempt from Charity Commission registration and supervision. Copies of its annual report and financial statements may be obtained from the Cathedral Administrator, Derby Cathedral Office, Cathedral Centre, 18-19 Iron Gate, Derby DE1 3GP.

The information about General Synod, the Church Commissioners, the Archbishops' Council and cathedral is included as background only. The financial transactions of these bodies do not form part of these financial statements.

### The Diocese of Derby

#### **Diocesan Synod**

The statutory governing body of the Diocese is the Diocesan Synod which is elected with representation across the Diocese with broadly equal numbers of clergy and lay people meeting together in Diocesan Synod with the diocesan bishop, the suffragan bishop and archdeacons. Its role is to:

- consider matters affecting the Church of England in the Diocese;
- act as a forum for debate of Christian opinion on matters of religious or public interest;
- advise the Bishop where requested;
- deal with matters referred by General Synod; and
- provide for the financing of the Diocese.

#### **Deanery Synods**

Deanery Synods have two houses, laity and clergy, and their role is to:

- respond to requests from General Synod;
- give effect to the decisions made by the Diocesan Synod;
- consider matters affecting the Church of England by drawing together the views of the parishes within the deanery;
- act as a channel of communication to express the views of parishes to Diocesan Synod and thence to General Synod;
- raise with Diocesan Synod such matters as it considers appropriate; and
- elect members of the deanery to the Diocesan Synod and in respect of the House of Laity elect lay members of the Diocese to General Synod.

#### The Bishop's Council

(and Standing Committee of the Diocesan Synod) Under the constitution of the Diocesan Synod, Bishop's Council has the following functions:

- to plan the business of the Synod, to prepare the agenda for its sessions and to circulate to members information about matters for discussion;
- to initiate proposals for action by the Synod and to advise it on matters on policy which are placed before it;
- to advise the President, being the Diocesan Bishop, on any matters which he may refer to the Committee;
- subject to the directions of the Synod, to transact the business of the Synod when the Synod is not in session;
- to appoint members of committees or nominate individuals for election to committees, subject to the directions of the Synod; and
- to carry out such functions as the Synod may delegate to it.

#### Parochial Church Council (PCC)

The PCC is the elected governing body of an individual parish which broadly is the smallest pastoral area in the Church of England. Typically each parish has one parish church. The PCC is made up of the vicar (or rector) as chair, the churchwardens and a number of elected and ex-officio members. Each PCC is a charity, and is currently excepted from registration with the Charity Commission, subject to the Charities Act 2006, under which those PCCs with gross income over £100,000 for the year are required to register. Except where shown, the transactions of PCCs do not form part of these financial statements. Financial statements of an individual PCC are prepared by the relevant PCC treasurer.

#### **Parishes and Benefices**

A benefice is a parish or group of parishes served by an incumbent who typically receives a stipend and the benefit of free occupation and use of a parsonage house from the Diocese for carrying out spiritual duties.

#### **Deanery and Archdeaconry**

A deanery is a group of parishes over which a Rural Dean has oversight and an archdeaconry is a group of deaneries for which an Archdeacon is responsible.

The Diocese is then the principal pastoral and in turn financial and administrative resource of the Church of England, encompassing the various archdeaconries under the spiritual leadership of the Diocesan Bishop.

#### Structure, Governance and Management

The Diocese of Derby is one of 41 administrative units of the Church of England, covering the whole of Derbyshire and a few parishes on the fringes of the county in Staffordshire. It is administered through the Derby Diocesan Board of Finance Limited (the Board of Finance), a charitable trust company limited by guarantee.

The Diocese is arranged as two archdeaconries, Chesterfield covering the north part with seven deaneries and Derby the south with nine deaneries. In total there are some 255 parishes.

#### Diocesan Governance

Diocesan governance is by Diocesan Synod which is an elected body with representation from all parts of the Diocese. Membership consists of ex-officio members, including the Bishops and Archdeacons, clergy members elected by the houses of clergy in Deanery Synods, lay persons elected by the houses of laity in Deanery Synods. The standing committee have the right to nominate persons for co-option by the House of Clergy or the House of Laity or otherwise to determine who else may nominate such persons but in other respects the procedure for co-opting members shall be determined by the respective houses. The Diocesan Synod usually meets three to four times a year.

Many of Diocesan Synod's responsibilities have been delegated to Bishop's Council as the Standing Committee of Diocesan Synod.

# **Company Status**

The company, Derby Diocesan Board of Finance Limited, was formed to manage the financial affairs and hold the assets of the Diocese. It was incorporated on 16th April 1928 as a charitable trust company limited by membership guarantees (No. 229700) and its governing documents are the Memorandum and Articles of Association. The Board of Finance is registered with the Charity Commission (No. 249767).

The objects, for which the Board of Finance is established, are set out in Clause 3 of the Board's Memorandum of Association, dated April 1928. The primary object (or purpose) is to act as the financial executive of the Diocesan Synod. In addition it is to act as the Parsonages Board for the Diocese, to act as the Diocesan Committee of the Diocese for the purposes of any Act of Parliament or Measure passed by the General Synod of the Church of England and to promote and assist the work and purposes of the Church in the Diocese and in particular to organise and provide funds in aid of the work of the Church.

Every member of Diocesan Synod is a member of the Board of Finance for company law purposes and has a personal liability limited to £1 under their guarantee as company members in the event of its being wound up. The members of Bishop's Council, the Standing Committee of Diocesan Synod, comprise the Board of Trustees of the Board of Finance – they are its Directors under company law.

# **Decision-Making Structure**

Policy is decided by the Bishop's Council, and strategic delivery of policy is the responsibility of the Diocesan Secretary. Bishop's Council may delegate any of its powers to the Business Committee.

# Committee Structure

#### **Bishop's Council**

The members of the Bishop's Council are the Board of Trustees and Directors of the Company. Bishop's Council consists of eight ex-officio members (the Diocesan and Suffragan Bishops; two Archdeacons; the Dean; the Chairs of the House of Clergy and House of Laity; the Deputy Chair of the Board of Finance; the Chair of the Board of Education; The Chair of the Diocesan Mission and Pastoral Committee), four clergy elected by the House of Clergy from among their number (two from each of the Archdeaconry of Chesterfield and Derby) and nine lay persons elected by the members of the House of Laity (with at least three from each Archdeaconry) The maximum number of Directors shall not exceed 30.

Other statutory committees include:

**Parsonages Committee,** which is responsible for determining policy and making major decisions concerning the management of parsonage houses in each benefice, including setting the policy for buying, repairing, maintaining and disposing of all parsonage houses, team vicarages and houses owned by the Board of Finance.

**Diocesan Mission and Pastoral Committee**, which is responsible for the task of recommending pastoral reorganisation, taking account of available clergy numbers and making use of new patterns of ministry.

**Diocesan Advisory Committee**, which advises on matters affecting churches and places of worship such as the granting of faculties, architecture, archaeology, art and the history of places of worship, the use and care of places of worship and their contents and the care of churchyards.

**Derby Diocesan Board of Patronage**, which is constituted under the provisions of the Patronage (Benefices) Measure 1986, is sole patron or joint patron of a number of benefices. In addition to the statutory committees Bishop's Council has set up the Business Committee, which has written terms of reference, to advise it on all missional and financial matters.

**The Business Committee** meets approximately six times each year, and will work closely with the Diocesan Secretary. The Business Committee will advise the Bishop's Council, in the discharge of the trustees' responsibilities for accounting policy, internal control, financial reporting and risk management. In addition it will provide strategic advice on the management of the Board of Finance's investment assets.

**The Glebe Management Committee** is specifically tasked under the Endowments and Glebe Measure 1976 to manage diocesan glebe holdings to augment the diocesan stipends fund.

# Appointment of Trustees

The trustees are the members of Bishop's Council and Directors of the company. Trustees are given induction training when first appointed and receive ongoing training, as appropriate. Trustees' responsibilities in relation to the preparation of the financial statements (pages 45 to 64).

The trustees, as Directors, are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

# Trustees' Responsibilities

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the charity and the incoming resources and application of resources, including the net income or expenditure for the year. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. In accordance with company law, as the company's Directors, we certify that:

- so far as we are aware, there is no relevant audit information of which the company's auditors are unaware; and
- as the Directors of the company we have taken all the steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

The trustees are responsible for the maintenance and integrity of corporate and financial information included on the Board's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### **Related Parties**

# General Synod, Church Commissioners and Archbishops' Council

The Board of Finance has to comply with Measures passed by the General Synod of the Church of England and is required to make certain annual payments to the Archbishops' Council towards the running costs of the National Church. The stipends of the Diocesan and Suffragan Bishops and cathedral clergy are borne by the Church Commissioners and are not reflected in these financial statements.

#### **Parochial Church Councils (PCCs)**

The Board of Finance is required by Measure to be custodian trustee in relation to PCC property, but the Company has no control over PCCs, which are independent charities and operate under the Parochial Church Councils (Powers) Measure 1956. The accounts of PCCs and deaneries do not form part of these financial statements.

PCCs are able to influence the decision-making within the Board of Finance and at Diocesan Synod level through representations to those bodies and through the input of their Deanery Synods.

#### Other Charities

#### **Derby Diocesan Board of Education**

The Derby Diocesan Board of Education (DBE) is the statutory education authority for the Church in the Diocese. Its purpose is to promote and assist in the promotion of education in the Diocese, consistent with the faith and practice of the Church of England including the promotion of religious education and worship in schools within the Diocese. In addition, its purpose is to promote church schools in the Diocese and to advise governors of such schools. Whilst the DBE is incorporated, the DBF provides significant resources to the DBE to facilitate the shared vision for mission and ministry with children and young people.

The Board of Finance co-operates with certain other charities

in pursuit of its charitable objects and details of payments to these are to be found in note 16 to the financial statements.

### **Pension Scheme**

The Board of Finance currently funds a closed defined benefit pension scheme for a former employee of the Board of Finance. For all other eligible employees the Board of Finance contributes to a defined contribution pension scheme nominated by the employee. Further details are contained in note 22 of the financial statements.

### Statutory Functions

The Board of Finance has responsibility for the management of glebe property and investments to generate income to support the cost of stipends.

It is the Diocesan Authority for parochial and other trusts and incorporates the functions and responsibilities of the Diocesan Parsonages Board. The trustees are custodian trustees in relation to PCC property.

# Grant-Making (Beneficiary-Selection)

Grants are made to the National Church to cover a proportion of its central costs and also to cover the cost of training for ministry (see note 16 of the financial statements). Grants are paid to other connected charities and to other charitable projects which appear to the Board of Finance to support the furtherance of the Board of Finance's objects.

# **Reserves Policy**

The Board of Finance has considerable responsibilities including the remuneration of 140 stipendiary clergy, the upkeep of nearly 200 houses and the employment of 36 full or part time staff. Most of the Board of Finance's income is voluntary and the Board of Finance has noted that two thirds of its voluntary income is from share and the balance made up of grant income from the Church Commissioners and income from investments and other sources.

To cover irregular share receipts the Board of Finance has a minimum free reserves target equivalent to unrestricted fund expenditure over three months, £2.2million, to be held for cash flow. This target level of reserves and policy will be reviewed

annually at the same time that the annual budget and future forecast of income and expenditure are considered.

The aim of Bishop's Council is to ensure that financial plans over a three-year period are in step with the ability to raise income and that spending plans are affordable. The Board also aims to keep share increases to a minimum and to continue with our Local Mission Fund. The overall aim of the Board must be long-term financial sustainability.

At 31st December 2014, the Board of Finance's general fund free reserves were £3.1million (see balance sheet on page 47 of the financial statements).

### Investment Policies and Strategy

The Board of Finance's investment policies are based on two key policies:

**Ethical investment** - this includes ensuring that investments are held in companies which have high standards of corporate governance and act in a responsible way towards stakeholders. All investment managers are mandated to follow ethical considerations as determined by the Church of England Ethical Investment Advisory Group.

**Long-term responsibilities** – the Board of Finance manages its investment assets with the principal aim of generating income to achieve the maximum contribution possible to clergy stipends, whilst maintaining the real value of diocesan capital but with the possible need to realise investments to meet operational needs. The trustees are aware of their long-term responsibilities particularly in respect of endowed funds and as a result follow a correspondingly prudent approach to investment decisions.

### Financial Investment Strategy

The current strategy, which is under review, is to manage investments for sustainable income and to achieve modest capital growth over the longer term. The Board recognises that performance in this area is vital to the direct relief of the demands on share. Financial investments are held with CCLA Investment Management Ltd (for the Church of England).

### **Glebe Investments**

Glebe investments are held for the purpose of raising income to achieve the maximum contribution possible to clergy stipends on an ongoing basis. Investments are mainly held in agricultural land and financial investments with CCLA Investment Management Ltd.

# Unrestricted, Restricted and Endowment fund Investments

Unrestricted and restricted fund investments are invested to balance income, liquidity and the maintenance of capital. Funds which may be needed for working capital in the short-term are held as deposits with CCLA Investment Management Ltd and the Board of Finance's bankers National Westminster Bank.

# Going Concern

After making enquiries the trustees are satisfied that the Board of Finance has adequate resources to continue to operate as a going concern for the foreseeable future and have prepared the financial statements on that basis.
## Policy

The trustees confirm that the major risks, to which the Board of Finance is exposed, as identified by the trustees and employees, have been reviewed and that systems and procedures have been established to manage those risks.

## Management

During 2014 the process for identifying and monitoring risk was reviewed with new processes and procedures put in place to improve our risk management strategy. The Board of Finance has delegated the responsibility for identifying and monitoring risk to the Business Committee who report back to the trustees on a regular basis. The Business Committee review the risk register on a regular basis and report to the trustees. Risks are defined by the department heads with a report on the actions that are in place to manage and monitor these risks and procedures and controls which are in place to minimise any potential impact on the Board of Finance should any of the risks materialise.

# Governance and Strategic Risk

The key risk is that of maintaining our reputation. We work to ensure that good communication plans and processes are in place and that appropriate public relations guidance is given to our senior staff. In addition we also work to ensure that we adhere to the statutory requirements of both the Companies and the Charities Acts. Our Memorandum and Articles of Association has recently been updated and we are regularly monitoring and reviewing our actions to ensure that our new governance structures are fully in place and are operating effectively.

# Operational

Our key risk is the employment and retention of high calibre clergy and lay employees. During 2014 new plans were put in place to ensure that we are a diocese where people want to come and work and that all clergy and employees feel valued. We want to ensure that individuals have the opportunity to develop in order that they might achieve their full potential. Our new recruitment pack, and improved advertising are examples of what has been put in place. IT – a strategic overview was undertaken and we now have a new IT platform using Microsoft 365 and cloud technology which will enable collaborative working. We have also put a three year hardware replacement strategy in place.

## Financial

Our key financial risk is the level of income received from each parish toward the Common Fund. In 2014 plans continued to raise awareness so that individual church members understand how their money is used and how vital it is to the continuing mission and ministry of the Diocese. Treasurers' training was put in place to support them to help improve the financial health of their parishes. In addition we are working with parishes that are not paying their share in full and encouraging them to attain full payment of share as quickly as possible. We carefully monitor our budgets and adjust accordingly.

Every effort is made by the Board of Finance to hold down increases in share, which is contributed by parishes towards the ministry and other costs of the Diocese. A large part of the costs are clergy stipends and pensions, staff salaries and building maintenance costs.

The Diocese of Derby is a less well-resourced diocese, financially, and is very much dependant on a proportionately larger share of voluntary income from the national church compared to more well-resourced dioceses, some of whom receive no such support. We are putting plans in place to make us less reliant on this funding, as the support from the national church may not continue in the same way for the future. We are reviewing our income streams to ensure that we are getting maximum income/ return from our assets whilst retaining a legacy for future generations.

# Reference and Administrative Detail

For the year ended 31st December 2014

The Derby Diocesan Board of Finance Limited is a Charitable Trust Company Limited by Guarantee and not having a share capital. (Company No 229700 England, Registered Charity No 249767)

Membership of the Board consists of the members of the Derby Diocesan Synod.

President:	The Bishop of Derby
	The Rt Revd Dr Alastair Redfern
Registered Office:	Church House, Full Street, Derby
	DE1 3DR
	Telephone: 01332 388650
	Email: finance@derby.anglican.org
	Website: www.derby.anglican.org

For a list of direct dial telephone extensions see the website or the Diocesan Directory.

# Bishop's Council & Standing Committee of Diocesan Synod

(Being the financial executive of the Diocesan Synod and the Board of Directors of the Board of Finance)

In accordance with the Companies Act 2006 and the statement of Recommended Practice "Accounting and Reporting by Charities" issued in March 2005 (SORP 2005), the trustees (for the purpose of charity law) and directors (for the purpose of company law) during the year and as the date of signing were as follows:

## Ex-Officio

The Right Reverend the Lord Bishop of Derby (Chair) The Right Reverend the Lord Bishop of Repton+ The Venerable Archdeacon of Chesterfield The Venerable Archdeacon of Derby The Very Revd the Dean of Derby The Chair of the House of Clergy of the Diocesan Synod – The Revd P Davey The Chair of the House of Laity of the Diocesan Synod – Canon C McMullen The Executive Chair of the Board of Finance - Canon M Titterton The Chair of the Diocesan Mission and Pastoral Committee + The Chair of the Diocesan Board of Education +

+The Right Reverend the Lord Bishop of Repton (Until 31 March 2015)

## Elected by the Derby Diocesan Synod

Two clergy members from each Archdeaconry and nine lay members, at least three from each Archdeaconry.

#### Clergy

#### **Chesterfield Archdeaconry (2)**

The Revd K Ball The Revd J Hudghton

#### **Derby Archdeaconry (2)**

The Revd A Dring Vacancy

Laity

#### **Chesterfield Archdeaconry (at least 3)**

Mr P Collard (General Synod) Mr J Cooper (Diocesan Treasurer) Canon DB Iliffe

#### Derby Archdeaconry (at least 3)

Mrs M Goddard (General Synod) Mr K Jeffery Mr PF Vincent

# Principal Officers and Advisers

Diocesan Secretary	Mrs M A Cole
Diocesan Registrar, Bishop's Legal Secretary & Legal Adviser to the Board of Finance	
Board of Finance	Mrs N Waldron BA TEP
Bankers	
National Westminster Bank 7 Market Place, Derby	
Investment Advisors	
CCLA Investment Management Senator House, 85 Queen Victor London	
Solicitors	
Eddowes Waldron Solicitors 12 St Peter's Churchyard, Derby	1
Surveyors (to Parsonages Cor	nmittee)
Barlow and Associates Ltd 7 Vernon Street, Derby	
Sir William Baird and Partners St Michael's House, Queen Stre	et, Derby
Insurers	
Ecclesiastical Insurance Group, Gloucester	
Land Agents	
Smiths Gore 2-3 Sherbrook House, Swan Me	ws, Lichfield
Mineral Surveyors	

## Auditors

Mazars LLP, Chartered Accountants & Registered Auditors 58 The Ropewalk, Nottingham, NG1 5DW

un Derbysnire



New Starter: Kat Alldread



New starter: Revd Jason Kennedy



New starter: Shakher Khaliq

It must be remembered that this report only deals with those who are employees of the Board of Finance and although there have been a number of changes within parochial clergy these are not detailed here.

Within the Board of Finance there have been the following changes: Five members of the team left during 2014, the Director of Mission and Ministry, The Revd Canon Andy Broom, who left in October to become Archdeacon of East Riding in York Diocese; Sally Cartwright and Amy Rees left in the first half of the year to spend more time with their young families. We also said goodbye to Matthew Thomas, temporary Finance Assistant, and Ian Price, Pastoral Secretary, who has started a new role.

We were able to welcome the following new members to the Parish Support Office: David Meredith joined us as Director of Finance, having been seconded for three days per week from Southwell and Nottingham Diocese since November 2013; Shakher Khaliq joined as Finance Officer and the Revd Jason Kennedy joined as Church Growth Officer for Derby Archdeaconry. In our administration team, Kat Alldread joined as the Parish Support Office Manager and Personal Assistant for the Diocesan Secretary and Carolyn Baker joined the Mission and Ministry Team to replace Sally and Amy. Although not new, Jo Armstrong became full-time, and Lizzie Walker transferred from the DBE to DBF as part-time Finance Officer.

The quality and commitment of all those who work within the Diocesan Board of Finance is critical to the success of the Diocese, and we need to ensure that we maintain a balance between external recruitment with support and development of existing staff. The contribution of staff in Parish Support Office roles is acknowledged and celebrated. We wish to place on record our grateful thanks to all employees for their dedicated service and commitment, particularly in this last year of significant change. We also wish all of those who have left us over the last year every best wish for the future.

The trustees approve their Annual Report and, in their capacity as company directors, also approve the Strategic Report incorporated therein.

Signed on behalf of the trustees.

MACNO Mrs Maureen Cole Diocesan Secretary 13th April 2015

# Independent Auditors' Report to the members of Derby Diocesan Board of Finance Ltd

We have audited the financial statements of Derby Diocesan Board of Finance Ltd for the year ended 31st December 2014 which comprise the Statement of Financial Activities, the Summary Income and Expenditure account, the Statement of Total Recognised Gains and Losses, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Respective responsibilities of trustees and auditors As explained more fully in the Trustees' Responsibilities Statement on pages 32 and 33, the trustees (who are also the directors of the charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors. This report is made solely to the charity's members, as a body. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body for our audit work, for this report, or for the opinions we have formed.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www. frc.org.uk/auditscopeukprivate.

#### **Opinion on the financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31st December 2014 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

# Opinion on the other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Report, which incorporates the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

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I Holder (Senior Statutory Auditor) for and on behalf of Mazars LLP Chartered Accountants and Statutory Auditors 58 The Ropewalk, Nottingham, NG1 5DW

14 April 2015

# Statement of Financial Activities -

for the year ending 31st December 2014

-						
		Unrestricted	Restricted	Endowment	Total funds	Total funds
		funds	funds	funds	2014	2013
	Note	2	2	2	2	£
incaning measures						
incaning movement into generated funder						
Valuatory income						
Generoe Fund	2	4,489,25	-	-	4.484,588	4,461,277
Anikkishapi' Gourail	3	1,535,335	141,478	_	1,703,888	1701,855
Cihar	4	141,542	14,100	-	100,703	131,418
Anticidies for generating burds	Б	198,028	-	-	18 <b>.</b>	201211
leventeent lessen	8	1,194,774	<b>524,285</b>	-	1,419,000	1,351,522
aniji tipa nisipirata arati esperana						
Batany fan, daphing innen 4 afer antikulen	7	667,837	1,8		<b>10,00</b>	73,718
Oper Incoming macunate	8	-	-	153,1	12,12	30,27
Tapi incoming macanam		6,196,807	<b>38</b> 4, 844	18,70	<b>\$73</b> ,173	8,912,128
Finemarca a acque acia d						
Comp of generality Londo.						
levelent congrant and	9	83,852	-	-	-0,00	74, <b>M</b> D
Ciartytia asjirijia						
Contributions to A mitchings" Council	10	414,982	-	-	414,800	417,228
Recording ministry and ministry	11	7,395,218	256,652	-	7, 66, 676	8,004,002
Anadal Education & Chance on projects	2	940,004	<b>154,000</b>	-		51,25
	13	31 <b>,082</b>	-	-	34,60	21,82
Djiw sacarca operated	14	-	-	-	-	<b>6</b> ,728
Tapi seven operati		6.91.54	42,22	-	\$, <b>11</b> 7, <b>1</b> 17	8,144,185
Rey incensing (auguing) resources before yourds re		(70,002)	(41,284)	153,782	<b></b>	<b>(641,033)</b>
Geoer temétere bateaun fande	17	208,000	280,1	(488,198)	-	-
Reg incoming (sugging) resources before ofter recognized gains and income		113,53	14,03	(311,484)	7,38	<b>641,039</b>
 Dyter a cognized gaine(journe)		-	-	•	-	·
Gaine on investment securit		275,364	184,148	1,633,773	2,007,311	3,276,780
Astanial funțiguis en definad bandit punien ochuna	22	(77,886)			(77,665)	34,822
Rej manananj in kasta	19	30,87	<b>37 1</b> ,017	1,214,578	2,018,078	3/111/18
Recordington of Lunda						
Tablfank at 1at January 2014		14,843,188	3,813,417	60,979,377	H, DL, H	85782,220
Tayal Burdin ng Tring Cananataur 2014		14,270,542	2,912,714	10,110,111	70,80,914	65,531,242

income & expenditure all relates to continuing operations.

The noise on pages 49 to 64 form part of these accounts

# Summary Income and Expenditure Account and Statement of Total Recognised Gains and Losses

for the year ending 31st December 2014

#### SUMMARY INCOME AND EXPENDITURE ACCOUNT

	2014	2013
	2	£
Geom income (fere-endocement)	<b>\$,840,4</b> 74	8,404,829
Geometra (en entrenal)	(1,107,207)	6,144,189
Rej aspendipura for des year techno investy and a companyie	(1 <b>13,415</b> )	(689,33 <b>6</b> )
Enternant hard transfer	48,18	662,287
Reginaarse for die gear	34,78	2,001

Detailed analysis of the income, expenditure, gains and losses on investment assets and movements in tunds is provided in the Statement of Financial Activities on page 48 and in notes 2 to 16.

#### STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

	2014	2013
	2	£
Nat surplus for the financial year	248,788	2,21
Astania (incos) (prim as the defined bandle proving astance	(77,668)	34,022
Nat gains on other seasts	2,027,311	3,275,789
Loon gains an autocourt famile	(1,855,775)	(2,630,0 <b>65</b> )
Tapi a cognined gain for dia yaar	703,664	<b>422,</b> 517

Detailed analysis of actuarial gains/(ceess) on the defined benefit penalon scheme is provided in role 22.

#### The notes on pages 49 to 64 form part of these accounts

# **Balance Sheet**

as at 31st December 2014

## Company number 229700

	<b>M</b>		2014		0040
	Note	2	2014 £	£	2013 £
Pixed Assays					
Targibis assuin		70,001,742		22,762,896	
	-	74,818,192		22,140,659	
			78,486,294		2,00,35
Cura nj <del>Anasja</del>					
Dahima		341,004		284,448	
Cash at basic and in Issuel		1,194,687		<u> </u>	
		1,488,891		<b>5,805,68</b> 3	
<b>Credigen</b>		/ <b></b>			
Amounts falling dan willén ann yanr	Ħ	<u>(199</u>		(27,53	
Rej Curren ja Jacor je			<b>100,002</b>		5,483,257
		•		-	
Tajai Janaja kan Carrang Liabilijan			71,422,486		<b>11,287 824</b>
Coefficient das efformans then ann year	T I		(226,000		<b>(228</b> ,000)
		-		-	
Rey Assess Exclusing Panalos Liability			71,184,486		2,050,824
Osfined beaufit passion extreme lability	Ħ		(21,22)		<b>65</b> 3,353
Rej Assept including Paration Linksfor		-	78,88,214	-	R.636,942
				-	
The Purels of the Charley					
Enternany funde	22		<b>11,321,026</b>		50,679,377
			• •		
Respiced income famile	<b>1</b> 2:		1,006,714		2,613,897
Unney land locare taxis					
Gaussi Faul		3,138,787		2,070,657	
Designated funds	54	11,721,300		11,395,993	
		14,073,117		14,488,950	
Dafinad baselit pussion ochuna itability	#	(21,55		<b>622</b> ,38 <b>2</b>	
			14,00,00		14,843,188
Total Classics in such		-	78,853,214	-	8,636,242
Tapi Charly Punch			1 4 4 4 4 4 4	-	

#### Appreved by the Board of Directors on 12th April 2018 (and signed on its behalf):

Bishop of Darby

Mark Titlerton

+ Abitis Joh Manstateurs

Director

Director

The notes on pages 49 to 64 form part of these accounts

# **Cash Flow Statement**

# for the year ending 31st December 2014

	Note	20 £	14 2013 E E
		-	
Rej cagoing nacanao kalam yanak m	•	(1,411,9	<b>1,8</b> 20,334)
Repare on investments and as widing of Research			
أشدر استعادا		34,3	2,118
Raturn an Invatinants		1,418,2	1,991,229
Capital sepandipus and Americal Instagrampo			
Purchase of Real surges			
Tergilia escis		<b>\$7.</b> 9	16) (496,725)
for axis and examin-		(12,455,9	<u>7) -</u>
		(13,465,5	19 (496,725)
Salas of Sand surger			
Targilia anais		SED,1	87,56
for animant examin-		7,905,8	15 452,824
		2,000,0	(1 1,311, <b>20</b> 0
Planting			
harman'(dana sa) in aliar dabi, dan aliar anas tian ana y			<u> </u>
incesanijderanaj in cash during yaar	4	(4,306,2	10) <u>611,000</u>

#### Notes to the Cash Flow Statement

#### a) — Reconciliation of max magning measures to may cash paylow from operating activities

		2014	2013
		2	£
Nat autgoing renovana balara rendantiona		(118,910)	(604,203)
Coperadolica		<b>4,64</b> 1	
		(115,000)	(604,203)
FR8 17 pausies estama edjustment		-	(8,310)
latarant puòl		(21,390)	<b>60,818</b>
Raturas on investments		(1,418,000)	(1,350,932)
frances și în delatere		(16,000)	(14,488)
konsen is creftere arrent liktifies		12,22	20,415
Natioutgoing macanona bailona texasilana		(1,411,900)	(1,890,334)
Anniyola of change in may kunda (canit)			
	An at	Cash flows	As at

	Asat	Cash flows	AS 8t
	1st Jan 2014		31st Dec 2014
	2	£	1
Gask at bank and in hand	5,4 <b>01,</b> 576	(4,266,218)	1,191,22

#### The rates on pages 49 to 64 torm part of these accounts.

4

# Notes to the Financial Statements

as at 31st December 2014

## 1. Accounting policies

#### **Basis of accounting**

The financial statements are prepared on the historical cost and accruals bases of accounting, modified by the investments, which are included at market value. The financial statements are also prepared in accordance with the Companies Act 2006, applicable Accounting Standards and the Statement of Recommended Practice "Accounting and Reporting by Charities" published in March 2005, as interpreted by the Diocesan Annual Report and Financial Statements Guide.

A summary of the material accounting policies and estimation techniques adopted follows.

To comply with Financial Reporting Standard 5 "Reporting the Substance of Transactions" the funds consolidated into the balance sheet include the benefice houses fund, the stipends fund capital account and the diocesan pastoral account.

#### **Fund accounting**

Fund balances are split between unrestricted (accumulated, working capital, special reserve and designated funds), restricted and endowment funds.

**Unrestricted funds** are freely available for any purpose within the company's objects, at the discretion of the Board. **Designated funds** are those funds set aside by the Board for a specific purpose over whose use and purpose the Board has discretion.

**Restricted funds** are income funds subject to conditions imposed by the donor as specific terms of trust, or else by legal measure.

**Endowment funds** are those held on trust to be retained for the benefit of the charity as a capital fund. In the case of the endowment funds administered by the Board (Stipends Fund Capital (glebe funds) and Benefice Houses), there are powers to convert capital into income and, as a result, these funds are classified as expendable endowment. Endowment funds where there is no provision for expenditure of capital are classified as permanent endowment.

Trusts where the Board acts merely as custodian trustee with no control over the management of the funds are not included in the financial statements.

#### Incoming resources

All incoming resources are included in the Statement of Financial Activities (SOFA) when the Board is legally entitled to them as income or capital respectively, ultimate receipt is reasonably certain and the amount to be recognised can be quantified with reasonable accuracy.

Share contributions are included on a receipts basis except that contributions received shortly after the financial year-end explicitly relating to the period under review are included as debtors.

The Stipends Fund Capital (glebe) account is governed by the Diocesan Stipends' Fund Measure 1953, as amended, and the use of the income is restricted for clergy stipends. However, the income is fully expended within the year of receipt and the legal restrictions, therefore, are satisfied. It is on this basis that the income and the normally much larger related expenditure are both included in the unrestricted column of the Statement of Financial Activities for the sake of greater clarity and simplicity in financial reporting.

#### **Resources expended**

All expenditure is accounted for on the accruals basis. In respect of housing maintenance, the policy is only to provide for work started or completed before the year-end.

Grants payable are charged in the year when the offer is conveyed to the recipient except in those cases where the offer is conditional on the recipient satisfying performance or other discretionary requirements to the satisfaction of the Board, such grants being recognised as expenditure when the conditions attached are fulfilled. Grants offered subject to such conditions which have not been met at the year end are noted as contingent liabilities, but not accrued as expenditure.

Where costs cannot be directly attributed to particular headings they have been allocated or apportioned to activities on a basis consistent with use of the resources. Central support costs are apportioned on the basis of the estimated usage of resources at Church House. The apportionment in 2014 can be summarised as follows:

Resourcing ministry and mission 95.0% Diocesan projects 1.5% Governance 3.5%

#### Tangible fixed assets and depreciation

# Freehold & leasehold houses and houses subject to value-linked loan

The primary purpose of residential property held in the benefice houses fund, stipends fund capital account (glebe) and as corporate houses is to house ministers and all such properties are held as functional fixed assets. Residential property is not held for investment purposes i.e. to generate an income or for capital gain.

Freehold houses and houses subject to value-linked loan are shown at cost, or deemed cost, where historic cost values are not readily available. Deemed cost values have been calculated with reference to the midpoint of the applicable council tax band as determined in 1996.

Where the Board acquires property on its own account, the expenditure is capitalised. Gains or losses arising from sales of corporate property are dealt with through the designated fund (corporate properties fund).

No provision for depreciation is provided in respect of freehold houses. All such houses are subject to a quinquennial survey and each house is fully maintained with a view to ensuring that the total residual value is not less than the amount stated in the financial statements. Accordingly, any depreciation would be immaterial.

#### **Benefice houses**

The Board has followed the requirements of Financial Reporting Standard No 5, in its accounting treatment for benefice houses (parsonages). FRS 5 requires the accounting treatment to follow the substance of arrangements rather than their strict legal form. The Board is formally responsible for the maintenance and repair of such properties and has some jurisdiction over their future use or potential sale if declared redundant, in the meantime legal title is vested in the incumbent. The Directors therefore consider the most suitable accounting policy to be to capitalise such properties as expendable endowment assets and to carry them at their historic or deemed cost (on the same basis as noted above).

#### Depreciation of other tangible fixed assets

No provision for depreciation is provided in respect of Church House, as it is fully maintained with a view to ensuring that the total residual value is not less than the amount stated in the financial statements. Accordingly, any depreciation would be immaterial.

Computer hardware and software, office equipment, furniture & fittings have been written off to date.

Depreciation on office equipment is calculated to write off the cost of each asset over its expected useful life by equal annual instalments at the following rates, (% p.a. on cost): -

Computer hardware and software	33%	straight line			
Furniture & fittings	10%	straight line			
Other office equipment	20%	straight line			
Items costing less than £1,000 are not capitalised.					

#### Valuation of investment securities

Investment securities have been valued at their market value by the directors using the market prices reported for the year-end by CCLA Investment Management Ltd as at 31st December 2014. The CBF Church of England Investment Fund income shares were valued at 1335.29p per share (2013 – 1267.78p per share).

#### Investment property

Glebe agricultural land was valued as at 31st December 2013 by Smiths Gore, Chartered Surveyors, who manage the portfolio. For allotments and other miscellaneous holdings a valuation is provided by the Assistant Secretary (Property) (an employee of the Derby Diocesan Board of Finance Limited) on an annual basis. Receipts from mineral royalties are treated as a gain on asset disposal. In 2014 the amount recorded as a realised gain was £475,102 (2013 – gain of £243,750).

#### Gains and losses on fixed assets

Realised gains and losses on non-investment properties are included within net incoming resources for the year. Unrealised gains and losses on investment properties are included as part of other recognised gains and losses together with both realised and unrealised gains and losses on investment assets.

#### Finance and operating leases

Operating lease rentals are charged to the Statement of Financial Activities when they are paid.

		Unrestricted	Restricted	Endowment	Total funds	Total funds
		funds	funds	funds	2014	2013
		2	2	2	£	£
2.	Common Fund					
	Chanter field Arch damoury	2,081,448	-	-	3,081,446	2,001,390
	Cashy Archdencowy	2,981,000	_	-	110.00	2,201,781
	, , , , , , , , , , , , , , , , , , ,	4,450,855	_	-	440.000	4,222,171
	la respect of provides years	38,242	_	-	3.92	
	•••	4,488,286	_	-	448.98	461,977
	Total Common Fundraceipte represent 90.3% of the allocation					
	• •	•				
3.	Voluntary Income from					
	Arahbishapa' Ceunoli					
	Relative allowing	1,535,385	-	-	4,000,000	1,555,265
	Paint Minim Fund	-	141,070	-	141,470	141,470
		1,635,235	141,770	_	47846	1,781,955
4.	Other voluntary income					
	Alabardon Text distantion	193,22	-	-	123,930	120,008
	Grante	8,212	14,100	-	21,471	12,800
		141,543	14,180	-	184,758	122,488
δ.	income from antivities for generating funds					
	Period income	195,642	-	-	100,042	25,544
	Bala ol patriculara	2,070	-	-	1,672	2,827
		198,52	-	-	12,020	22,281
6.	inestment income					
	Cirklands continuits					
	Central Based of Finance Investment Family	961,212	161,67	-	1,120,010	1,221,211
	Central Based of Finance Property Funds	78,25	68,MD	-	121,005	14,12
	interaction cauch deposite					
	Cananal Branch of Financian Deposite Financian	11,	<b>1,2</b> 8	-	18,187	<b>21,02</b>
	Halianal Waximirator Baak	471	-	-	-91	228
	Rente receivable (globe land and baildings)	158,57	-	-	12,279	155,155
_	LL_	1,194,774	24,255	-	LHLDD	1,251,522
7.	incoming resources from					
	oharijable cojivijina					
	Sintany lass and draphing income	432,745	-	-	-00,746	<b>420, 19</b> 8
	Contributions to contex minister and					
	aiter ahapting poets	8,46	-	-	8,46	12,666
	Chuch Carmininan	21,514	-	-	31,2D4	21,005
	Citer antifations and insure	135,145	1,55		12,30	201,819
-		697 <b>, 2</b> 77	1,55	<b>606</b>		72,798
	Other incoming resources					
	Guin an disposal at				· <b></b>	
	Papatia .	-	-	191,198		22,297
		-	-	151,198	12,25	2 2 2 7
	Terral la sera las seras en e					
	Total Incoding measures	\$16,67	201,014	100,702	47 <b>3</b> ,01	8,62,56

Unrestricted         Restrict Reduction         Front funds				Bernard	-	The second strength of	<b>-</b>
2         2 <th2< th=""> <th2< th=""> <th2< th=""> <th2< th=""></th2<></th2<></th2<></th2<>					-		
9.         Investment in anagement besign Gints lead quark time and aparatives         84,611         -         84,61         41,883           Other space's considering and aparatives         87,221         -         82,82         -         82,82         -         74,925           10.         Contributions to Aparatibles         133,825         -         -         184,641         172,825           National Contral segmentables         133,825         -         -         184,641         172,825           National Contral segmentables         133,825         -         -         184,641         172,825           National Control segmentables         134,641         -         -         184,641         172,825           National Control segmentables         134,641         -         -         144,862         417,225           National Control segmentables         1264,747         7,918         -         144,863         417,828           National control segments         3,824,747         7,918         -         144,863         417,828           Reactor continuity         1204,944         -         -         144,863         417,828           Reactor continuity         -         79,824         28,984         112,828         417,							
Globs hard spant/* term and other separates       93,671       -       84,671       -       84,671       22,222         111. Completizione to Archibish apel Council       181,225       -       -       83,672       -       181,225         112. Completizione to Archibish apel Council       181,225       -       -       181,225       -       -       181,225         Nation Council and approxibilities       193,671       -       -       181,426       171,225         Related darg housing math (248,184)       55,227       -       -       181,426       172,225         Relation       134,491       -       -       144,491       172,225         11. Expanditure on metouroing ministry & m	~		£	E	E	E	£
Othersgore' cosmission and appendixes         37,221         -         37,221         27,223           10. Cortributions to Archibishops' Councel         53,822         -         -         83,822         -         -         83,822         -         -         83,822         -         -         83,822         -         -         83,822         -         -         83,822         -         -         83,822         -         -         83,822         -         -         11,825         171,825         -         181,825         -         -         181,825         -         -         181,925         -         -         181,925         -         -         181,925         -         -         181,925         -         -         181,925         -         -         181,925         -         -         181,925         -         -         181,925         -         -         181,925         -         -         181,925         -         -         181,925         -         -         181,925         -         -         181,925         -         -         181,925         -         -         181,925         -         -         -         -         181,925         -         -		<b>T</b>					
BL. Contributions is Archibiologia Councel         BLB2         BLB2<			-	-	-	F	
11. Contributions to Archibishaped Council       181,125       -       -       182,425       -       182,425       -       182,425       -       182,425       -       182,425       -       182,425       -       182,425       -       182,425       -       182,425       -       182,425       -       182,425       -       182,425       -       182,425       -       182,425       -       182,425       -		Chargets' combine and apartitus		-	-		
Taking for winkey       181,225       -       -       181,225       171,235         National Church separabilities       55,221       -       -       181,246       172,235         Pacing of colleard condition (costs       153,441       -       -       181,446       172,235         Pacing of colleard condition (costs       153,441       -       -       181,446       172,235         11. Expenditure on mesouroing ministry 6, ministrants       134,440       -       -       144,445       417,235         Reside conditions on the second condition of the second conditions on the second conditis on the second conditions on the second co			81,82	-	-	<b></b>	74,010
Heatmal Church segmetabilities       145,461       -       146,461       172,525         Retired dargy froming mate (CERRA);       55,220       -       85,220       -       85,220         Prainy of celement conclutions' conta       13,440       -       13,440       122,227         11. Expanditions on measuroing mininging 4: minimized       -       414,922       -       444,923       417,226         11. Expanditions and national measures       3,454,747       17,318       3,950,981       3,741,226         Pension constraints       -       -       4,992       3,741,226         Pension constraints       -       -       4,992,981       3,741,226         Pension constraints       -       -       4,992,981       3,741,226         Respect for mining mining mate       -       -       4,992,981       3,741,226         Pension constraints       -       -       4,992,981       3,741,226         Respect for mining mate       -       -       4,992,981       1,994,941       1,994,941       1,994,941       1,994,941       1,994,941       1,994,941       1,994,941       1,994,941       1,994,941       1,994,942       2,994,952       -       3,994,925       1,994,942       2,994,952       - <t< th=""><th>14</th><th>•</th><th></th><th></th><th></th><th></th><th></th></t<>	14	•					
Baited dargy housing seats (22-6-Bit); Poolng of octament carefulation' cans         55,220         -         10,526         51,259           Poolng of octament carefulation' cans         13,440         -         14,400         8,227           11. Expanditions on measuroing ministry & mission         34,54(747         17,218         -         444,000         9,741,228           11. Expanditions on the second station and reduces         3,454(747         17,218         -         4,44,000         9,741,228           Biporting ratio         Biporting ministry & mission         3,454(747         17,218         -         3,460,000         3,741,228           Reading cashs         93,742         218,000         -         1,904,344         -         -         1,904,344         1,225,528           Reading cashs         938,782         218,000         -         1,914,927         3,101,928         111,028         -         1,914,927         3,101,928           Bappent for ministry         115,021         200,928         -         1,914,927         3,101,928         -         1,914,927         3,101,928           12,020         Expanditume on Board of Education         294,928         -         -         7,020         5,029           Base for ministry         758			-	-	-		=
Posing of calument conditions' costs         13,440         -         14,440         8,227           11. Expandity unsion measuroing ministry & mission         33,441         -         -         414,463         417,238           32 proving withinss         Bipanda, where and national immunon         3,624,747         17,218         -         3,444         1,228,392           Housing units         Bipanda, where and national immunon         3,624,747         17,218         -         4,14,463         417,238           Housing units         Bipanda, where and national immunon         3,624,747         17,218         -         3,943,944         1,228,392           Housing units         928,712         218,199         -         1,128,198         -         1,128,198           Barcord, coastinuat and other appearse         928,712         218,294         -         1,11,228         -         1,112,298           Barpart for nahistry         1,550,111         207         -         1,112,298         -         7,185,218         284,488         1,112,288           12. Expandity as an Board of Education         15,922         -         7,920,070         3,944,828           Garge Witche A Options         -         -         7,920         7,82           Garge Witc		•	-	-	-		-
414,002       -       444,002       417,222         11. Expanditures on measuroing ministry 4. mission       3424,747       17,218       -       444,002       417,222         Biports, extense administrations       3424,747       17,218       -       3,942,058       3,741,826         Panion contribution       1,204,244       -       -       4,140,05       3,741,826         Housing costs       928,712       218,000       -       4,128,741       1,225,922         Housing costs       928,712       218,000       -       4,128,741       1,225,922         Housing costs       928,712       218,000       -       4,128,741       1,225,922         Removed, costationant activities apparation       1,528,211       207       -       1,208,000       1,218,220         Bipsechies       1,528,211       207       -       1,218,220       -       1,218,220         12. Expanditures on Board of Education & Differential       15,002       -       -       1,024,420       2,74,64         Discovern projects       0,171       12,020       -       14,020       2,74,64         Clary Withers A Options       -       7,000       7,000       5,700         Discovernances coustys       - </th <th></th> <th></th> <th></th> <th>-</th> <th>-</th> <th>F</th> <th></th>				-	-	F	
11. Expanditure on measuroing ministry & mission         Signation antistant         Bipartic variations         Bipartic variations         Bipartic variations         Bipartic variations         Proving case         Proving case         Proving case         Bipartic variations         Biparti variations         Bipartic v		Paoling of andward curdinism' acuts		-	-		
Mission         3/24/17         17.718         3/84,08         3/24,128           Biports, subrises and national inserves         3/24,747         17.718         -         3/84,08         3/24,128           Remote, constrainties         1/20,044         -         -         1/84,044         1/25,592           Housing units         993,712         203,885         -         1/12,044         1/12,044           Remotel, constitutions         1924,944         -         -         1/84,044         1/25,592           Benovel, constitutions and other appress         78,224         42,155         -         1/81,094         1/11,048           Benovel, constitution and other appress         78,224         42,155         -         1/81,094         1/11,048           Separation constraints         55,935,117         293,485         -         1/81,094         1/81,094           Benovel, constitution         55,935,117         293,482         -         7,80,070         8,84,482           12         Benovel of Education &         918,681         -         -         914,862         15,469           Chords of Neth Indu Parts and Induced         15,802         -         7,800         5,000         16,000         5,000           Dinone		Bernadikum an manusian ministra s	414,82	-	-	414,80	417,228
Bigsondiary orbitans         3425(747         17,218         -         3,950,000         3,741,228           Bigsondiary orbitans         1,204,344         -         -         1,304,344         1,225,522           Removel, seattlement and other apparence         78,224         -         1,304,344         1,225,522           Removel, seattlement and other apparence         78,224         -         1,304,944         1,225,522           Removel, seattlement and other apparence         78,224         -         1,314,944         1,322,949           Removel, seattlement and other apparence         78,224         -         1,314,944         1,325,949           Repart for mining         78,224         -         1,314,944         1,322,949           Separt for mining         -         1,314,944         1,325,949           Repart for mining         -         -         1,314,944         1,325,949           Disconsen projects         -         -         -         1,314,924         -           Disconsen projects         -         -         -         1,314,924         -         1,314,422           Chave of Roth Indu Partennilip         753         -         -         7,320         5,702           Disconsen projects	11						
Bipants, whiles and referablements       3,824,747       17,218       3,940,08       3,741,228         Pamion contributions       1,904,244       -       -       1,980,08       3,741,228         Housing case       988,712       218,866       -       1,112,041       1,822,918         Removel, sessification and other represents       79,224       42,155       -       1,112,924       111,294         Separt for minimy       1,620,111       287       -       1,112,924       1,112,924         Separt for minimy       1,620,111       287       -       1,112,924       1,112,924         Separt for minimy       1,620,111       287       -       1,112,924       1,111,924         Bipment for minimy       1,620,111       287       -       1,111,924       1,111,924         Bipment for minimy       7,385,218       289,862       -       7,180,070       8,804,882         Discovern projectia       314,811       -       -       911,901       274,164         Binnean projectia       314,811       -       -       11,902       164,682         Group Michael Contenting       788       -       7,900       5,900       162,900         Binnes       6,971       162,8							
Paradon conductions         1204,344         -         1,334,344         1,225,332           Housing units         928,712         238,865         -         1,132,018           Removed, constitution and other represents         79,224         62,150         -         131,004         1102,018           Separat for minimy         1,226,218         -         131,004         110,025         6,111,024         1110,025           Separat for minimy         1,260,111         207         -         1,410,024         6,111,024         1,111,224           Bagent for minimy         1,260,111         207         -         1,810,004         0,804,025           12. Expanditions on Board of Education & Dicesson Board of Education & Closson projects         313,521         -         -         7,800,00         0,804,025           13. Consent projects         313,521         -         -         7,800,00         1,842         15,852           Charde of Neth Inde Pertensitip         7,81         -         -         7,800,00         5,702,00           Charde of Neth Inde Pertensitip         7,81         -         -         7,800,00         5,702,00           Dicesson peripsite         8,171         163,704         8,700,00         18,902,00         5,702,562 <th></th> <th></th> <td></td> <td></td> <td></td> <td></td> <td></td>							
Housing cases       928,782       238,882       928,782       238,882       928,782       238,882       928,782       938,854       938,854       938,854       938,854       938,854       938,854       938,852<		-		17, <b>3</b> 18	-		
Removed, consideration and other aspanses         78,224         42,150         -         121,384         118,048           Separat for relativy         1,600,111         287         -         1,600,402         1,814,972         8,181,972         8,181,972         8,181,972         8,181,972         8,181,972         8,181,972         8,181,972         8,181,972         8,181,972         8,181,972         8,181,972         8,181,972         8,181,972         8,181,972         8,181,972         9,184,982         1,181,972         8,181,972         9,184,982         1,181,972         8,184,982         1,181,972         8,184,982         1,181,972         8,184,982         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,181,972         1,182,979					-		
Support for ministry         5,935,117         282,465         -         1,111,072         0,111,074         0,114,074         <		-	-		-		
Separt for names         1580,111         207         4,000,400         1,010,200         8,004,000         1,010,200         8,004,000         1,010,200         8,004,000         8,000		Renoral, resultances and other expenses		<b>C</b> ,180	_	121,204	
7,385,218         382,052         7,88,070         8,04,852           12. Expanditum on Board of Education & Dicesses projects         318,911         -         -         918,001         274,164           Base Board of Education         318,911         -         -         918,001         274,164           Base Board of Education         318,011         -         -         918,001         274,164           Base Board of Education         318,011         -         -         918,001         274,164           Base Board of Education         318,011         -         -         918,001         274,164           Base Board of Education         318,011         -         -         118,002         118,000           Church of Noth India Personship         738         -         -         7,000         6,000           Base Board of Personship         -         -         7,000         6,000         6,000           Base Board and Scone         -         -         5,714         -         118,000         571,056           12. Conservation of addatory ration at.         12,000         -         13,000         12,000         12,000           Base Board and of final mase         -         -         -         -				<b>28,66</b>	-	8,181,872	
12. Expanditure on Board of Education & Dicessen Projects         Dicessen Projects         Dicessen Board of Education         Chard Note In the Indu Personality         Charg Wicker & Options         Dicessen projects         Dicessen projects         Dicessen projects         Dicessen projects         Paintes         Dicessen Byend & properation of electricity retimenets         Dicessen Byend & properation of electricity retimenets         Dicessen Byend & properation of electricity retimenets         14. Offner resources expended         Low on each of final energy		Report for ninkey			_		
Discussion periperty         318,911         -         -         918,901         274,154           Datasen Resolut Education         318,911         -         -         118,922         15,460           Church of Noth Inde Perturbitip         750         -         780         780         780           Charge Wither & Ophans         -         7,800         -         7,800         5,000           Dimmen peripets         -         7,800         -         18,981         182,999           Pacines         -         5,784         -         1,700         5,000           Dimmen peripets         -         5,784         -         1,893         182,999           Pacines         -         5,784         -         1,993         182,999           Pacines         -         5,784         -         18,993         182,999           13. Covermances courgs         -         -         5,784         -         12,900           Autit form         13,900         13,900         12,900         131,900         12,900           Diseasen Synol & properation of attainty ratese attain         -         -         -         18,992           14. Ophor measures expanded         -			7,395,21	<u>788, 60</u>	_	7, 20,070	1,04,832
Discours Reset of Education         318,511         -         -         918,021         274,164           Daily Catanatal         115,022         -         -         118,022         15,620           Church of Norb Inde Pertramitip         7,50         -         7,000         7,000         7,000           Clargy Withers & Oxphans         -         7,000         -         7,000         5,000           Dimesen perjoints         -         -         7,000         5,000         -         5,714         -         112,200           Paciniza         -         -         -         -         -         4,000         571,868           13. Covermance coarge         -         -         -         -         -         12,000           Andt fram         12,000         -         -         -         -         12,000         12,000           Discours Rysol & preparation of atomary science atomark         -         -         -         14,002         29,002           14. Option measurements are pendied         -         -         -         -         -         62,022           -         -         -         -         -         -         62,022	72	•					
International internatinterenational international international inte							
Grach of Nork Inde Personship       758       -       -       710       720         Glargy Widsen & Ophene       -       7,000       5,000       5,000         Dimesen projects       8,071       148,202       -       100,000       102,209         Pacinics       -       5,714       -       8,000       570,500         13. Governmendes obstype       -       5,714       -       400,000       570,560         14. Opher meeturces as pended       12,000       -       110,900       12,000         14. Opher meeturces as pended       -       -       -       10,900       12,000         14. Opher meeturces as pended       -       -       -       10,900       12,000         14. Opher meeturces as pended       -       -       -       -       40,900         15. Opher meeturces as pended       -       -       -       40,900         15. Opher meeturces as pended       -       -       -       40,900         15. Opher meeturces as pended       -       -       -       40,900         14. Opher meeturces as pended       -       -       -       40,900         -       -       -       -       40,900       - <th></th> <th></th> <td><b>_</b></td> <td>-</td> <td>-</td> <td>F</td> <td></td>			<b>_</b>	-	-	F	
Clargy Widows & Options       -       7,000       5,000         Discours projects       8,171       142,202       -       100,000         Pacinics       -       5,714       -       6,704       100,000         Pacinics       -       5,714       -       6,704       100,000         13. Governmentos ocurja       -       -       5,714       -       400,000       570,566         14. Option resources expended       12,000       -       -       110,760       12,000         14. Option resources expended       -       -       -       110,760       20,869         14. Option resources expended       -       -       -       10,760       20,859         14. Option resources expended       -       -       -       -       40,952         -       -       -       -       -       40,952         -       -       -       -       -       40,952         -       -       -       -       -       40,952         -       -       -       -       -       40,952         -       -       -       -       -       40,952         -       -				-	-		
Concern project       8,171       142,202       -       181,501       182,209         Pacintos       -       5,714       -       1,704       182,209         Pacintos       -       5,714       -       1,704       182,209         13. Governmentos contes       -       5,714       -       1,704       182,209         13. Governmentos contes       -       -       -       488,000       578,558         13. Governmentos contes       -       -       -       12,000       12,000         Gonesen Bysol & propression of statesty salars ato.       -       -       -       12,000       12,000         Gonesen Bysol & propression of statesty salars ato.       -       -       -       16,769       31,002       -       -       16,769         14. Offner resources expended       -       -       -       -       -       62,222         -       -       -       -       -       -       62,222         -       -       -       -       -       -       62,222		•			-		
Paintes       -       5,714       8,704       88,592         13. Conversion courts       340,804       158,888       -       488,000       578,558         13. Conversion courts       12,888       -       488,000       578,558         14. Offner measures as pendied       -       -       18,182       -       18,182         14. Offner measures as pendied       -       -       -       62,528         -       -       -       -       62,528			_		-	F	
Image: state of final sector       14. Officer measures as pendied       Loss on eals of final sector       -		• •	ąл		-	F	
13. Governmence courts         Authrize         Authrize         Discern Byed & proposition of statisty science de.         18,112       -         14. Oftwor measures as pended         Loss on eds of fical sects         -       -         -       <		Padalan	_		-	E	· · · · ·
Andition       12,00       12,00       12,00         Brace on Synch & proposition of addatory rations also       18,102       -       -       18,769         14. Officer measures as pendied       31,002       -       91,002       20,869         14. Officer measures as pendied       -       -       -       62,828         -       -       -       -       62,828			340,004	158,558	-		571,958
Base on Byord & progression of address relates als.       18,182       -       18,182       -       18,789         14. Offner measures as pended       31,882       -       -       91,082       28,869         14. Offner measures as pended       -       -       -       91,082       28,869         14. Offner measures as pended       -       -       -       91,082       28,869         -       -       -       -       -       91,082       28,869         -	12	-					
31,02     31,02       14. Ofter measures expanded       Loss on add of final analy       - <th></th> <th></th> <th>=</th> <th>-</th> <th>-</th> <th>F</th> <th>-</th>			=	-	-	F	-
14. Ofter meetrose expended Loss on als official assis		Ciones en Byrack A preparation of additiony rations als.		-	_		
Lones on each of final master				-	-	H,OH	<b>21,82</b>
	74	- •					
		Lans an eals of fical second	_	-	-	=	
Togel resources appended 5,000,000 400,000 - 0,007,007 9,144,005				-	-	=	<b>0,9</b> 72
Tojai metaaraa aapa ada di <b>1,361,990 422,522 - 2,067,257</b> 9,141,155				<b></b>			
		Toja measas agu ata d	1,361,960	421,222	-	2,927,927	9,1 <b>41,155</b>

#### 18. Analysis of resources expended (including streams of expension)

	Activities	Grant	Support	Total	
	undertaken	funding of	C08†8	2014	
	directly	activities			
	2	2	2	1	
lavasimani surregement sente	<b>81,82</b>	-	-	E,Et	
Contributions to Analibia hops' General	-	414,882	-	414,005	
Receiving ministry and ministry	7 <u>978,</u>	-	455,164	7, 883, 870	
Result of Education & Clocence projects	-	48,219	L <b>U</b> 71		
Government auto-	15,000	-	11,222	31, <b>002</b>	
	7,356,818	:CĻSt	-94,96	4,007,607	

#### 18. Analysis of grants

	Grants to parishes	Grants to other	Total Grants 2014	Total Grants 2013
		anisations	2014	2013
	£	£	£	£
Unsuptop d'Lund				
Cashy Diocean Road at Education	-	311,501	316,601	274, 164
Carbo Carlandesi Chapter	-	15,862	10,002	15,450
Church of North India Partnanilip	-	760		760
Regrispel insure Aurile				
Laund Minuten Fund	121,579	22,203	140,362	12,300
Glargy Widows & Options	-	7,500	7,000	6,000
Stallard Lagany (Church Trant Fund)	5,714	-	6,704	<b></b>
	12,723	30,84	-91,19	57 <b>1,95</b> 8

Electron departments also made payments in the course of their work to 38 individuals, totaling £182,344 (2013 - 41 individuals, totaling £166,418), in respect of removals, resultiment & limit appointment grants to ministers and ordination condicises' insertiel support.

#### 17. Analysis of transfers instance funds

	Unres <del>y</del> ricted funds £	Restricted funds £	Endowment funds £	Total 2014 £	
Transfer of personage losses (2) to Based of Finance by Penteral Sciences Transfer of personage losses cale presents (1)	201,000	-	<b>(20</b> 8,000)	-	
to Classen Period Account		201,1	<b>68</b> 0,19 <b>8</b> )		
	10,00	<b>20</b> ,100	(496,196)		

#### 16. Operating deficit/surplus

	2014	2013
	2	£
The sparaging delich/amplue is apped size changing:		
Capacitation .	6,644	-
Openaling leases	4,60	4,830
Cinatos' and Olinza' Linkilly (Intervity) Innerne	4,112	2,462
Antt	15.000	12,000

#### 19. Summary of fund movements

	As at 1st January 2014	Incoming resources	Outgoing resources	Transfers	Gains and losses	As at 31st December 2014
	£	£	£	£	£	2
Extern of Lode						
Equivalence and a superior of the superior of						
Banalice Houses	21,788,812	18,1	-	( <b>HB</b> 8, <b>198</b> )	-	34 <b>,488,</b> 812
Silpanda Fasal Capital (Glaba fasda)	26,184,53	-	-	-	1,61,82	27, 21 2 <b>, 22</b> 2
Pannani askamani tende	2,048,028		-	-	174,719	3,221,921
	<b>60,979,97</b> 7	199712	-	(468,198)	1,825,772	6,20,66
Rearinged Income Lundo						
Closes on Period Account	1,599,47 2	<b>85</b> ,121	<b>687</b> , 179)	<b>255,1</b> 56	<b>57,130</b>	1, 783, 141
Laund Hillmainn Fund	218,172	141,471	(142,382)	-	-	318,981
Other cathloted income famile	1,908,851	175,022	(72,377)	-	EJ 6	3,618,312
	2,813,497	381,814	(452,939)	<b>252,12</b> 8	191,145	3,000,744
Linux spices d income funde						
General Fund	2,070,557	8,965,021	(1.545,188)	(466,205)	16,50	7,125,767
Ginte funds (rat of agent lane)	-	9 <b>2</b> (11	<b>(117</b> ,018)	-	-	-
Daniganiai funda						
Capazita Properties And	8,940,000	-	-	200,000	-	1, 141, ANK
Persongen	1,178,245	<b>978,9</b> 11	(887 A47 )	381, <b>200</b>	<b>6,80</b>	1,151,000
Other designated funds	1,978,882	8,22	(105,065)	194,865	<b>17,28</b> 4	1, 221, 265
	14,453,555	8,155,557	(1,964,894)	20,00	27.2	14,03,10
Panilo razin	(222,262)	-	(235)	-	(77,428)	<b>601,21</b> 2
	14,843,16	8,148,467	(0,964,949)	20,00	107,789	14,004,005
Toçal iuncia	4,81,36	\$75,173	(1,42,12)	•	1, <b>271,10</b> 5	70,000,214

#### 20. Ministerial staffing costs

The Board meets the statting costs of both aligendiary olargy and licensed lay ministers serving in the discess, 136.8 full time equivalent (its) posts at 31st December 2014 (2018 - 137.6 its posts).

The Board participates in the Church of England Funded Pansions Scheme which has approximately \$,000 active members.

The Church of England Funded Penalons Soheme is a defined banefil scheme but the Board is unable to identify its share of the underlying assets and liabilities - each employer in thei scheme pays a common contribution role. A valuation of the Soheme was carried out as at \$1st December 2012. This revealed a shortfall of £293m, with assets of £896m and a tunding target of £1,189m, assessed using the following assumptions:

#### 20. Ministerial staffing costs (costruct)

- An investment strategy of:
  - for investments backing inhibities for pensions in payment, an allocation to gills, increasing linearly from 10% at 31st December 2012 to 2/3rds by 31st December 2029, with the balance in returnseeking assets; and
  - for investments beaking liabilities prior to refirement, a 190% allocation to return-seaking assets.
- investment returns of 8.2% p.e. on gills and 8.2% p.e. on equiliss;
- RPI inflation of 3.2% p.a. (and panelon increases consistent with this);
- increase in geneionable slipends of 3.2% p.e. and
- post-relirement mortality in accordance with 80% of the S1NMA and S1NFA tables, with allowance made for improvements in motality rates from 2003 in line with CMI core projections, with a long term annual rate of improvement of 1.5% for males and temples.

For schemes such as the Church of England Funded Pansions Scheme, paragraph 8(b) of FRS 17 requires the Board to account for pansion costs on the basis of contributions actually payable to the Soheme in the year.

Following the results of the 2012 valuation, the Board's contribution rate will increase from 38.2% to 39.9% of penalonable aligencis from 1st January 2015 (of which 14.1% will be in respect of the £299m shortfall in the Solverne and 25.6% in respect of accrual of tuture benefits and day-to-day expenses of running the Solverne).

Contributions rates will be reviewed at the next valuation of the Soheme, due as at 31st December 2018.

#### 21. Directors' remuneration & expenses

None of the directors received any emoluments from the Board in respect of services performed as directors (2013 - Enil). During the year & directors claimed reimbursement for inwel or cut of pocket expenses totalling £1,532 (2018 - 14 directors claimed expenses totalling £915).

During the year the Board mede contributions to the Church Commissioners at the standard rate agreed by the Dioceson Synod towards the stipends, social security costs and panelon contributions of the licensed elergy (with the exception of the Suffragen Bishop of Repton) who are directors of the Board and provided houses, including the payment of council tex and maintenance costs, as part of elergy normal remuneration. In the case of the Suffragen Bishop of Repton, the Board provided the housing and paid council tex and housing maintenance costs; stipend and other expenses are payable by the Church Commissioners and not the Board.

#### 22. Board of Firence staff remuneration

Nyafi menunangkan during pin yaar awa sa takawa.

	2014	2013
	2	£
Relation .	780,425	849,821
Banini nanarity manin	67,908	68,815
Other penalme acatalbullers		
Glauch of England Funded Remains Salaran		
2014 - 4 amployuun (2013 - 2 amployuun)	23,775	16,890
Calicul baneft estavo, 2014 - 1 engelsyna (2013 - 1 engelsyna)	2,873	7,98
Calicul anti-builty advance, 2014 - 20 arphysis (2013 - 26 arphysis)	<u> 88,414</u>	<u> </u>
	ED8,108	788,333

#### 22. Beard of Firance staff remuneration (consump

Assesses reactor of employees during the years

	2014	2013
	2	£
Full-time	<b>1</b> .7	80
Pastrina (full-lina aquindus)	1	11.2
	<u></u>	912

The number of spift whom popula molunarys (salary pine people term fip as sinding paration complications) accorded (20,000 during the year to as follows:

	2014	2013
	(Number)	(Number)
990,911-970,920	1	1

The total amount of employer defined penalion contributions paid on behalf of the employee in the table above was£6,844 (2018, 1 employee - £4,661).

#### Funded defined benefit panalem solutions

The Board operates a defined banefit pension scheme in respect of a termer employee. The Board is required to tokow Financial Reporting Standard (FRS) 17 'Refirement Banefite' in disclosing the financial position of the scheme.

The exacts of the scheme are held separately from those of the Board of Finance, being invested with Engage Nuturi Assumnce Ltd. The assumptions which have the most significant effect on the results of the valuation are those relating to the rate of relation on investments and rates of increase in pensions. The Board expects to contribute \$8,390 (2013 - \$8,790) to the scheme during the year to Stat December 2016, all of which is in respect of defined bavefit arrangements. The FRS 17 liability value cooludes any allowance for deferred taxation, defined contribution arrangements or disordianary increases under the scheme.

#### The state Restated and any place area

	December	December
	2014 Basis	2013 Basis
Georgentinia	262	4.55
ialiaim assurption (APC)	23%	3.5.
LPI 5.0% paradon instances	225	3.66
LPI 2.9% pandon instance	135	2.45
Revelution in determent	235	3.00
Balary in success	nit	rés.

The modelity assumptions are based on 96%, of the PCxAXX series tables with the long cohort projection subject to a minimum annual rate of improvement of 1.5% p.s. for males based on the member's year of birth.

#### Like ange appropria sige 60.

	December	December
	2014 Basis	2013 Basis
likk amerik synt 60	21.1	22.1
Famala currently agail 60	51.S	917
link amaniy ayad B		204
Fernels curverily agai 🖬	E.H	212

The sevels in the Soheme are invested with Engage Mutual in deferred annuities and an endowment policy.

#### 22. Board of Firence staff remuneration (contract)

#### Defined benefit penalon sole me (can) and

The overall expected ratum on assets assumption has been determined with reference to the underlying asset allocation on the assets held and the expected long term rate of return on those asset changes of the year and. The assets do not include any investment in the Board.

	2014	2013
Long term reported rate of ratem on the Scheme's results, not al reported	2.60%	6.0 <b>%</b> .
lan.aaraa polisiaa (Se)	700,178	345,977

The actual return on the Soheme's assets not of expenses over the year to 31st December 2014 was. £10,800 (2013 - £29,746).

#### Amounts an experience in the balance along and Spaperson, of Topal Recognized Galans and Losson.

Period to 31st December:	2014 £	2013 £	2012 £	2011 £	2010 £
Present value of chilenel benefit chilgothes Fair value of scenar	(879,489) 388,178	(573,366) 348,477	(688,939) 304,214	(470,583) 2711,157	(407,488) 232,189
Cafic);	(201,079)	<b>(223,382)</b>	<b>654,829</b>	(199,689)	(176,333)
Experience gains on Scheme Intillian	13, 800	21,797	4,65	9,790	14,574
Changes in manageform much to value Schume Inhibition	(61,346)	(939)	60,958	(BH,677)	(33,134)
Esperience adjustments on Bohama ausats	(6,000	14,125	(4,378)	MD	<u> 3840-</u>
Acquartal gaire (locane)	(77,448)	94, <b>2</b> 2	<b>66,778</b>	(11,377)	(18,544)

#### Arrennys a cognized in the Systematy of Pleasable Activities.

	2014	2013
	£	£
Gurant eavies (cost)	(T \$	(3,417)
Interant (acad)	(16,27 1)	<b>63,367</b> )
Expected rates as easily	<u> </u>	<u> </u>
	<u>, (2,237)</u>	(11,188)

#### Reconciliation of same participation in with chilippione.

	£.		*
La ol nearge:		Colleged to radii; abligaçiones	
t January 2014	<b>349,97</b> 7	An at 1nt Jacamy 2014	<b>17</b> 2 10
d raters on ansate	177 <b>0</b>	Current carries and	171
a apalitations	8,572	interant cost	21,275
- paid	(171)	Baanika paéd	{1771}
d have an exercis	(E.CD9)	Astenial loss un deire dissetti abigation	72,712
in; Cacanatar 2014	305,078	Ao is; Sta; Decimitar 2014	<b>61,40</b>
d nim ar mais ar coilinium paid diam ar mais	17,700 8,972 (171) (8,909)	Current corvice ment Interant cost Beaufile paid Antenial Ione en chilmed beaufit obligation _	1 200,2 (1 700,7

#### 23. Related party transmitters & controlling parties

Discessin governmes is by Discessin Synod elected from both clargy and lefty under the leadership of the Discessin Bishop who is appointed by the Clauch of England nationally.

The Board of Finance pays an annual grant to the Darby Discesan Board of Education to meet salary and operating costs (see Note 18 on page 55 of the Notes to the Accounts). The Rt Ravd Dr A Radism, The Rt. Ravd H Southern and Canon D IIIFIe, were directors of both companies.

Van C Wilson, director of the Board is also a director of Eccledistical Insurance Office pic. Amounts paid to Ecclesionical Insurance Office pic for insurance during the year ware £83,281 (2013 - 209,263).

Nr M Titarion, Executive Chair and director of the Board, is also a reember of Darby Cathedral Chapter (see Note 18 on page 55 of the Notes to the Accounts).

In respect of all related party transactions there were no outstanding balances at the year and (2013 - no balances outstanding).

## 24. Tangibis fixed accepts

		Freehold houses		Leasehold houses	Church House	Office Equipment	Total
	Parsonages	Glebe	Corporate	Corporate			
	£	£	£	£	£	£	2
Does or descend coay							
At let Jacomy 2014	21,788,812	324,000	7,435,825	308,477	922,712	-	30, 703, <b>60</b> 8
Additore	-	-		-	-	27,555	27,000
Ciepen-de	(104,000)	-		-	-	-	(104,000)
Teacher	<b>(216,000)</b>	-	201.0	-	-	-	-
A; 31a Cacastar 2014	31,486,812	219,000	7,643,838	20,01	<b>20,70</b>	17,628	10, MT, MI
Cape dajan							
At let January 2014	-	-	-	-	-	-	-
Charge for the year	-	-	-	-	-	5.641	8,841
Ciepen-de	-	-	-	-	-	-	-
At 314 Counter 2014	-	-	-	-	-	6,644	8,841
Na; bask value							
A; 21a, Cacantar 2014	31,486,812	жĻСП	1,640, 681	301,471	<b>20,70</b>	2,004	30, IIH , 742
Humber of Issues	146			1			
At Stat Commuter 2012	21,788,812	399,00	7,435,825	318,471	922,712	-	30,702,808
Number of homes	149	5	2	1			124

All the above assets are used for charitable purposes. In the opinion of the Directors the carrying value of land and buildings is less than the market value. The costs of revaluation are considered to outweigh the benefits to the reader of the ecocuris.

Church House includes the Diccesson Office and amounts capitalised shown at cost. There is no reliable market value, but a valuation of Church House would be greater than the historic cost.

#### 28. Fixed exact Investments

	2014	2013
	2	£
invegence; anariphe within the United Kingdom (marint value)		
At lat January 2014	27,044,000	25,121,773
Additions at and	11,421,227	-
Ciepce-de	(1,00,407)	-
Urseland grin/finance)	1, <b>127 , 22</b> 3	2,71 <b>1,09</b> 5
At 21a, Constant 2014	34, 818, 323	77 <b>,044,69</b> 2
interiora at properties (namber value)		
At lat January 2014	4, 200, 200	6,200,000
Additions at seal	-	-
Ciepen-de	-	-
Urseland gains	-	<b>6,80</b>
At 31a, Caranter 2014	4, 200, 200	6,216,010
Toyal Read assoc investors are alphin the United Kingdom	39,818,133	33,141,859

#### 28. Fixed scale investments (contend)

		2014		2013
	2	2	£	£
	Cost	Market value	Cost	Marketvalue
United integrating accurities				
CCLA Central Board of Rimma of the Clauch of England				
heraniment familianean alarea	17,898,557	34, <b>63,6</b> 8	12,505,955	98,013,739
Glabal apply fand income alwana	3,300,000	3,145,080	-	-
Property fund income observe		1,001,004	1,020,945	1,831,128
Togal investment, as carigina	7,56,00	34,99,381	50,68,700	97,944, <b>6</b> 93
investore at properties comprise-				
Glaba agikulumi land		B, 181, <b>200</b>		5,151,000
Cihor property		144,000		144,600
Togal investment properties				5,215,000

Due to their nature the historic cost of investment properties is not known.

#### 25. Deleters

-		
	2014	2013
	2	£
Annuais das fran PCCs (unanasci)		
Generoe Fund	12,004	117,874
Losas to publica	1,728	28,135
Cihardation	191,998	109,830
Propagamente & constant de constant	62,993	89,50 <b>0</b>
Toyal dataona	541,004	384,448
Calajora comprisa:		
Amanata dan wilifin ann yanr	222,062	296,710
Anomie des eiter exce tien one year	1,224	<b>27,73</b>
	341,004	384,448
r. Credițore		
	2014	2013
	£	£
Arrauge is ling due wijdin are yner		
Rendy and ins	42,300	309,355
Accessio	12,900	12,910
	40,50	352,253
Amanaya in Sing dan aliyar mana yinan ana yanar		
Value-Entertheme for locum with the Church Conversionismus (see note balant)	222,000	399,000
	222,000	329,000
N		

#### Nate

Interest at the time of the edvance is at the rate of 4% p.s. (3% per annum on loans advanced on or before 31st December 1992) rising ennually by the increase in the Relat Prices Index. Repayment becomes due when a property is add (or the occupant ceases to be a qualitying person). In the event of a sale of any of the houses purchased with value-linked loans, the whole, or a proportionale part, of the net sale proceeds would go to the Church Commissioners.

## 28. Contingent Reblittee

The Board is party to a mortgage with Derbyshire County Council totaling £20,000 (2013 - £20,000).

#### 29. Capital commitments

zar cebula comunitationa					
			2014 E		2013 £
Capital separations			•		+
Contracted for but not provided for in the Recented Statements	F				
Pardnam of computer hardware & address	-		-		2,197
haravannin is process house					<b>27,383</b>
		-		-	21,530
30. Operating leave commitments					
			2014		2013
			£		£
As at 21st Commber the Board had assent correctments on	der non-aurmali	dala aparating			
innen er entrut beine:					
Operating lower which apping					
la 1yaar			4,220		-
Baharan 2 - 6 yana		_	•		4,990
			4,500		4,990
31. Summery of excepts per fund					
	Fixed	asse (s	Current	Creditors	Net
	tangible	Investments	assets		assets
	2	£	P	£	£
Entico auro; turcio (ese noto 32)					
Espenishis automaat lands					
Annin House	21,456,812	-	-	-	11,06,81
Bipanis Fund Capital (Claba tanda)	225,000	21,745,390	644,902	-	17,96, HD
Personant endersont funds	-	1,702,998	12,023	-	<u>1,001,001</u>
	21,782,812	21,52,618	<b>657 925</b>	-	10,220, 220
Respiced Income Lincia (see note 33) Diaman Pantasi Amount		4 780.087			
Land Minim Fund	-	1,708,967	12,774 218,281	-	1,702,141 216,221
Citer estimation increase funds	-	- 1 <b>.112</b> .397	2 16,661 17 ,925	-	100313
		2,550,754	367,960		1,012,714
Unranginged Income Lunde			001,000	_	
General Ford	22,064	1280.515	144,111	<b>9.10</b> , <b>9</b> .69	1,131,72
Carlignated famile (sam rate 34)				·	
Corporate Properties tend	L,176,696	_	_	(27. <b></b>	8,848, <b>1</b> 11
Parameter		1,821,544	<b>552,8</b> 91	(1921,2250)	1,121,228
Other designated hash	-	1,552,891	12,974	······	1,001,000
-	1,000,050	1,240,750	540,878	(111,250)	14,012,10
Paralica casava	_	-	-	(301 <i>,27</i> 2)	(101,505)
	<b>1,008,05</b> 0	1,240,750	540,878	(1,100,521)	14,870,548
	<u>-</u>				<u> </u>
Tași Lucio	36,811,762	3,14,111	1,483,981	(1,100,001)	70,000,314

#### 32. Endowment funde

	As at 1st January 2014	Incoming resources	Resources expended	Transfers	Gains/ (losses)	As at 31st December 2014
	£	£	£	£	£	2
Espanishis and amount						
Barailan Housen	21,788,812	<b>166, 196</b>	-	{ <b>4661</b> ,1683}	-	21,486,813
Sipunin Fund Capital (Claim funds)	20,104,639	-	-	-	1,451,023	27,02,02
Personant andoreunt funds						
Station Legncy (Church Texat Family	1,425,069	-	-	-	88,468	1,814,828
Claiman Lagray Fund	1,62,775	-	-	-	68,114	1,108,000
Pasanagas	200,040	-	-	-	14.954	22,794
Signada Tranis	282,701	-	-	-	11,197	220,000
Partington Lagray	75,841	608	-	-	4,028	<b>10, 17 I</b>
	<b>NAME</b>	186,702		(400,100)	1,000,773	14,110, <b>1</b> 11

**BUILTED HEALTHO** - represents the value of parameters between at the balance sheat date. These houses are used to provide excessionalistics for excitations. The Based is not from to dispute at the houses accept in accordance with appropriate measures.

Sejands Paral Capital (Claim Farath) - represents the presents of the sale of globe, persongen transformed by Pesteral Salesce and gilts to the bank. The band generates because for the payment of adjoints and use be invested or applied to the angled perpension permitted by the Embedrates and Claims Managem 1976 and the Chamb of England (Advantagem Permitters) Managem 1998.

Station Legacy (Church Trust, Punt) - mptol to be hold as parameter andormant with income available on to 10% to a specific period in the discuss and 20% at the dimension of the Bound of Finance.

Chances Lagary first - hands are for "the maintainees of maxima" and income in must to expect the costs of adpauling dargy.

Personage - represents presented autoences of the Personages Consultan with increase used to finance the repair and ambatements of presents houses.

Sijurdo Muijo - kistorio permanant andreanant truste with income for eliperch.

Pendagian Lagany - family we for "general militions purposes" and ensured income in sundated directly to unmativited funds.

#### 33. Restricted income funds

	As at 1st January 2014	Incoming resources	Resources expended	Transfers	Gains/ (losses)	As at 31st December 2014
	£	£	£	£	£	2
Discuss Pasteral Associat	1,555,673	<b>65, 12</b> 1	(207,170)	<b>980,198</b>	F7,190	1,766,141
Local Mission Fund	216,173	141,470	(142,336)	-	-	216, 221
Capital Ranoanan	<b>420, 167</b>	35,885	-	-	<b>45,99</b>	801, 881
Kiligan Panaha Faud	284,776	14,799	(7 <b>.000</b> )	-	19,204	421,007
Bistop Alian Lagray	20,663	6,794	-	-	13,9 <b>9</b> 1	310,418
Sinfed Lagray (Clarch Teat Family	200,681	62,390	( <b>5.784</b> )	-	-	30, HT
Poorer Clargy Fund	225,753	8,944	(1,126)	-	11,568	22, DA
Barhan Lagany	148,594	5,823	-	-	7,322	101, 220
Faith in Anim	<b>56,</b> 176	1,110	(2017)	-	9.0	80,000
Bound of Renders	1,963	11	-	-	-	1,994
Clanson Lagany	-	8,50	(42,160)	-	-	
Stipanda Tranta		6,388	( <b>1.20</b> 6)	-	-	•
Topi manicul income tunde	3,813,007	<b>221,014</b>	(400,000)	<b>180,188</b>	16,14	1,981,714

#### 33. Restricted income funds (conjunct)

**Discrete Project Access**) - represents the promote of redundent elements and persongen which have not yet been applied to the perpendence permitted by the Personal Manager 1983. Personage house improvements are functed from the sale presents of redundent personage house through the Discrete Personal Access.

Local Minister Parti - Parish Minister Funding made available by the Arabitishops' Germal for "the additional provision for the cure of made in parishes where much assistance in most required, in such a manner as shall be contactive to the additionary of the Established Charak" not made for minister development. Of the balance of \$211,201 menaiming, an assume of \$107,081 has been committed to Adverprojects.

**Capital Resources** - presents at only transition to be an approximate basic straining for property separations.

Nilligan Paratien Paral - ter along parations and rational alongy. An example part is public the Glogy Wilson & Ophers Fund.

Binkap Allan Lagany - terakany vallara, ordination teiring, noor talla and akursh repair. The Binkap is meanihation with the Bourd at Finance may dashin to use the famile terary alaministic purpose.

Spliced Lagacy (Clauch True; Parc) - 10% of the personnel understant insum made available to a specific perioh with the behavior available for each abaitable paperses as the Board in its standard damation abait dealer.

Poerer Clargy Punci- available for adjusted append.

ik sina Lagury - a sikik in dage panéna antik dan apport.

Paipi in Acpin - Lisioù bahan al Ande qualizaly arabite ta 'anisi asponibiliy' papaza. Annai izone is tenderad te Limien & Liniuy.

Reard of Maximu - historic balances of funds available for Reaslaws and Reactor Tashing.

Changer Laguy - hash water the minimum of carton' and we wat to append the costs of signality story.

Stjerni Trusjo- tin kude we made up al a surbur of historie truste, the immune of which is much to magnesi along signade.

#### 34. Designated funds

	As at 1st January 2014	Incoming resources	Resources expended	Transfers	Gains/ (losses)	As at 31st December 2014
	£	£	£	£	£	2
Caspania Proposita	<b>1,240,696</b>	-	-	<b>20</b> 8,000	-	£,242, 200
Parsonga	1,178,865	228,991	(887,447)	261,800	<b>8</b> ,20	1,121,528
Ordinanda' Bappart	<b>62,415</b>	<b>20,674</b>	(100,621)	100,000	27,175	747, 655
Weite Logany	<b>644,679</b>	25,385	-	(26,200)	33,418	000, MT
Morky Faul	<b>55 1,58</b> 9	11,960	(4,624)	-	<b>25,341</b>	246, 346
Clauch Granth		-	-	60,000	-	00,000
Topi dalgraph famile	11,555,562	24,20	(nariano)	704,200	123,044	11,732,748

**Corports: Properties -** represents property transformed at an apet and gains have been as the eds of corporate houses. The head is designated for one to finance supports property.

Personague - security transformal iran anastàtical institution asi saido for purposes al tito Personague Generittea.

**Ordential Support** - Interland from unstabled finds made analytic in adjustice analytics in appent practs.

Waye Lagary - available for general purposes and designated for general income support.

Narty Parti - presents from the rate of Mesley Period: House not with which with second insums to be made available for the Spinitually Group.

Clurch Crawit- anomi est with for anni-constanding of einsingle church grants projects.

#### 35. Funds hold as custodian trustes on behalf of others

The Board of Finance holds investments on behalf of Parochiel Church Councils (PCCs) and others as outlodien trustes. Each year an annual statement of financial investments held by the Board of Finance in its opposity as outlodien trustes is made available to PCCs. The market value of investments held on behalf of PCCs and others is £1.9milion (2018 - market value £1.9milion), and all such investments are held separately from those of the Board of Finance. Historic cost figures are not available.

The Derby Diocesan Board of Finance Ltd Derby Church House Full Street Derby DE1 3DR

Tel: 01332 388650 enquiries@derby.anglican.org